



DoDAF In-Depth

DoD CIO Architecture and Interoperability Directorate December 2013

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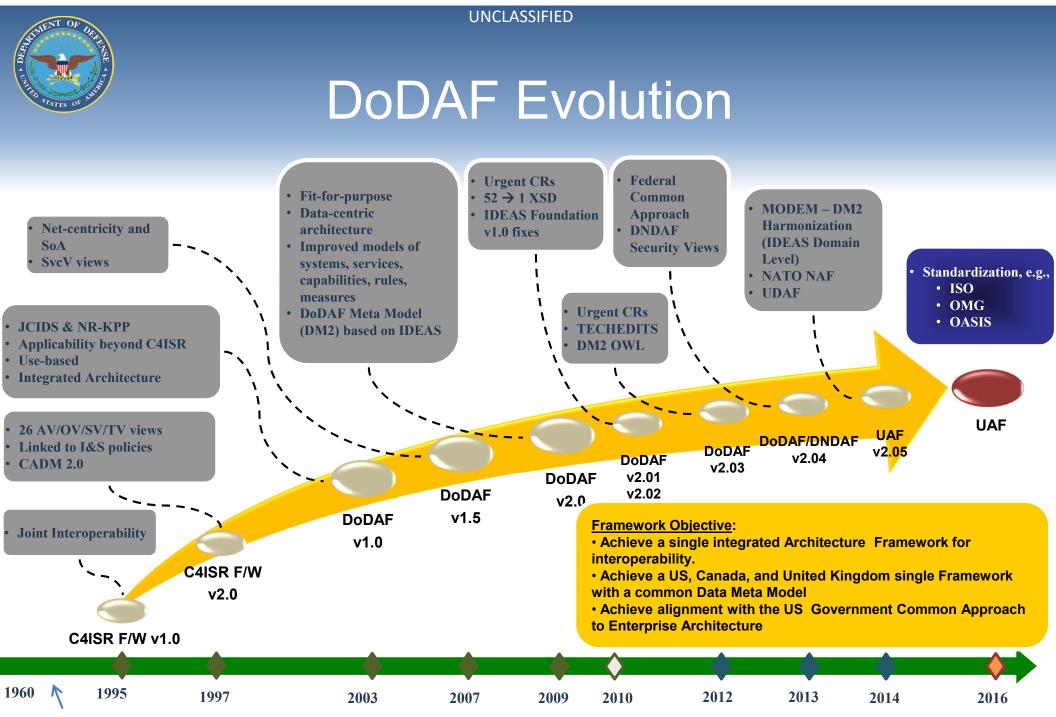
Agenda

- Purpose and history
- DoDAF Basic Concepts
- Walkthrough of DoDAF Meta-Model (DM2)
- Walkthrough of DoDAF Model (View) Types
- DoDAF and Systems Engineering: Refinements Levels and Traceability



DoDAF Purpose and History

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HIPO, SADT, Jackson-Mellor, IDEF, Mil-Std 490, BPR / FPI,

etc.

Dec 2013



DoDAF 2 Was Developed by DoD, not just DoD CIO

- DoDAF 2 Working Group met weekly for 3 years
- > 800 members
 - Operators

most DoD Components

participated

- Engineers
- Program managers
- Industry
- Tool vendors (including entire UPDM team)
- Academia
- Non-DoD Federal Government organizations
- Operates according to an approved Configuration Mgmt Plan under authority of ASRG

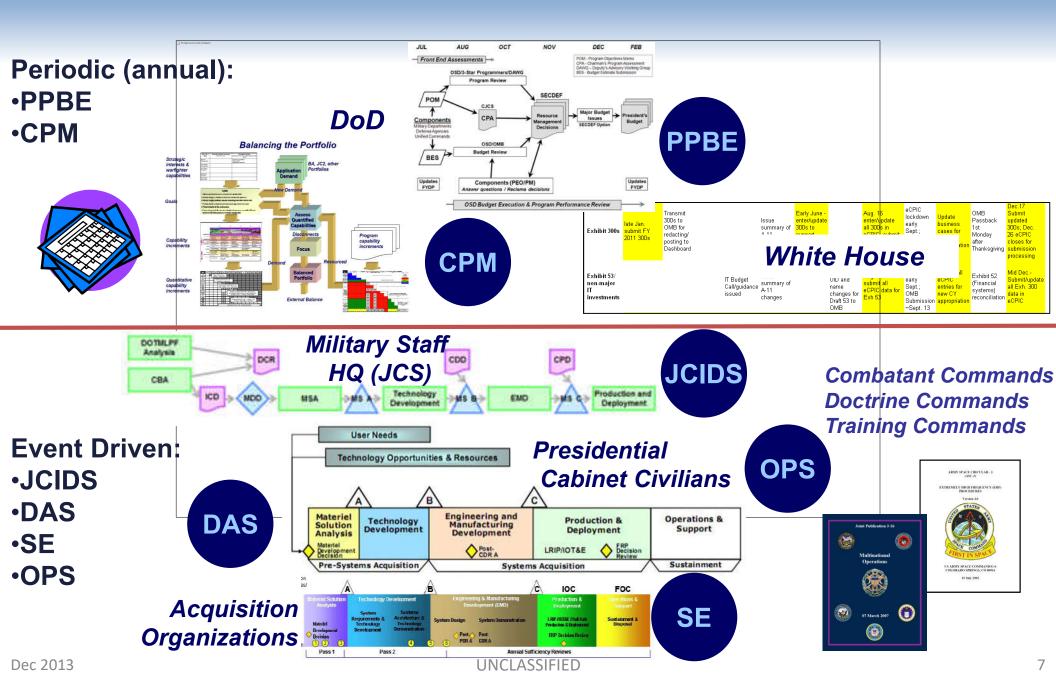


Original and ongoing purposes

- Standardization of artifact names and expected content across
 Components
- Reuse of data across DoD's six core processes:
 - JCIDS
 - DAS
 - PPBE
 - CPM
 - SE
 - OPs
- Support enterprise analytics, e.g.,
 - Interoperability assessment (early in SDLC)
 - Portfolio Management
 - Capacity planning
 - AoA
 - Capability gaps and overlaps
- Line-of-sight from rqmts to implementations to resourcing

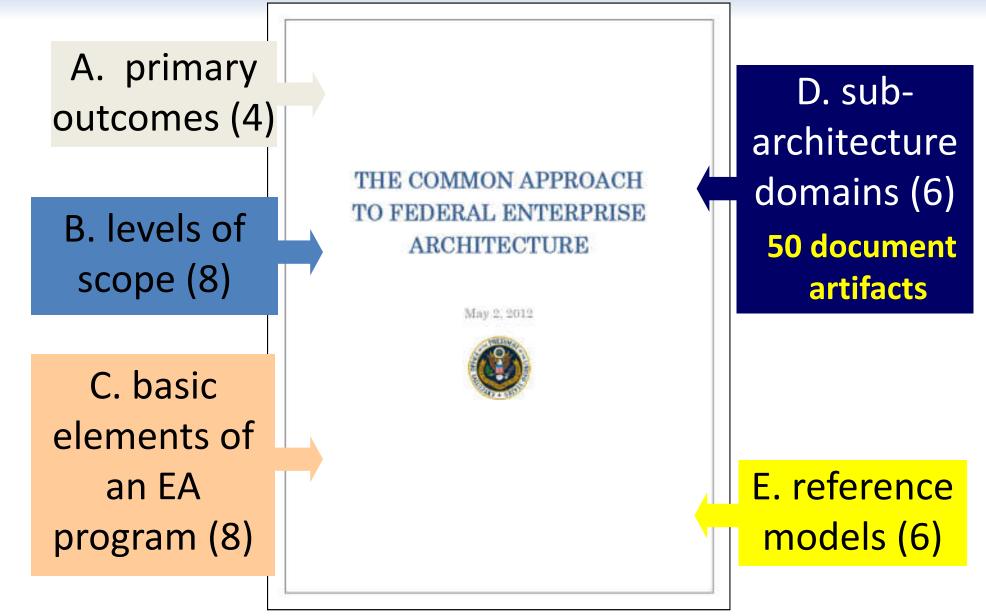


DoDAF Focus





Initiatives: Federal Government Common Approach

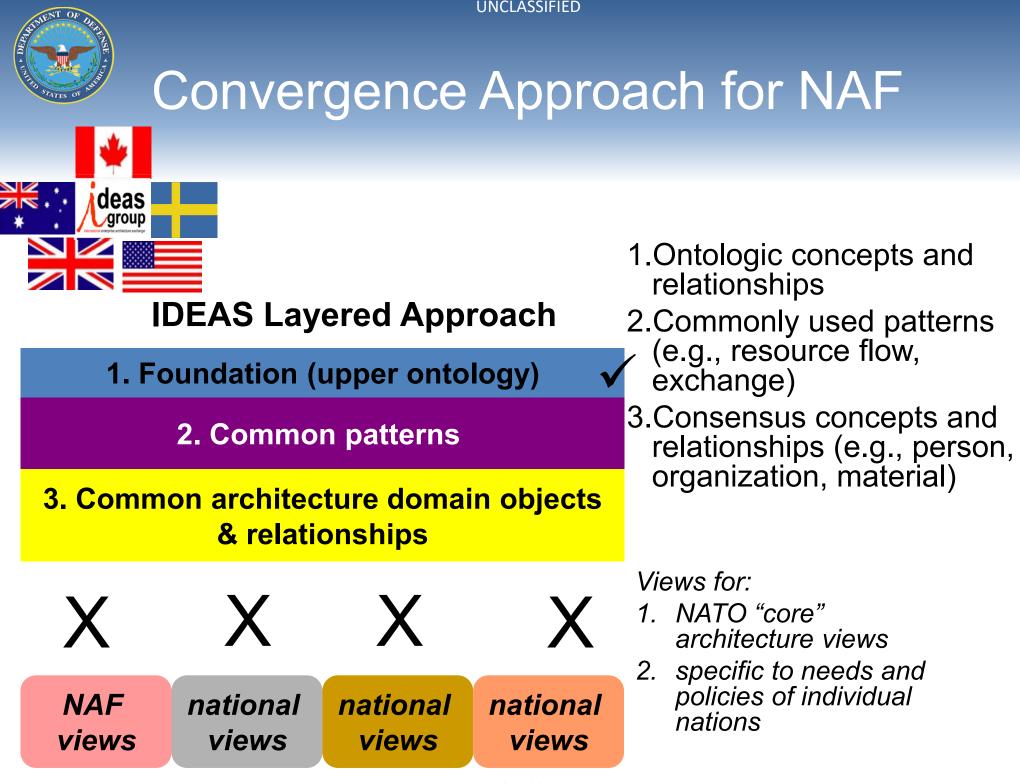




CA Draft Artifact Working Group

	Strategy Domain Artifacts				
	S-1	Strategic Plan	DoDAF CV-1, 2, 3, 5, 6 (Capability Effects, Hierarchy, Schedules, Deployments, and Activities)		E
	S-2	Concept Overview Diagram	DoDAF OV-1 (Operational Concept)		E
	S-3	Capability Effects	DoDAF CV-1 (Capability Effects)		E
	S-4	Capability Deployments and Dependencies	DoDAF CV-3, 4, 5 (Capability Schedules, Dependencies & Deployments)		E
¢	S-5	Capability Hierarchies	DoDAF CV-2 (Capability Hierarchies)		E
	S-6	Organization Chart	DoDAF OV-4 (Organizational Relationships)		E
	S-7	SWOT Analysis			E
	S-8	Knowledge Management Plan		(Ę
	S-9	Architecture Summary	DoDAF AV-1 (Executive Summary)		E
	S-10	Architecture Dictionary	DoDAF AV-2 (Dictionary)		E
	S-11	Balanced Scorecard (BSC)	Performance Measures Scorecard		E

Business Domain Artifacts			
B-1	Business Service Catalog	DoDAF SvcV-1 (Service Composition)	
B-2	Business Service Capabilities	DoDAF CV-7 (Capabilities Services)	
B-3	Business Case / Alternatives Analysis	OMB Exhibit 300	
B-4	Business Value Chain	DoDAF OV-2 (Organizations and Resources)	
В-5	Business Process Model	DoDAF OV-5a&b (Operational Activities), Operational Activity Diagram, Business Process Diagram	
B-6	Business Process Services	DoDAF SvcV-5 (Service Operational Activities Support)	
B-7-	Business Process Sequences	OV-6c (Operational Activity Sequences)	
B-8	Concept of Operations (CONOPS)	DoDAF OV-6c (Operational Activity Sequences)	
B-9	Business Transition Plan	DoDAF PV-2 (Project Schedules), Business Operating Plan	
B-10	Operational Performance Measures	DoDAF OV-6a (Operational Rules)	
B-11	Project Plan	DoDAF PV-2 (Project Schedules) and PV-3 (Projects and Capabilities)	





DoDAF version 2.02, Change 1 Simplified Structure

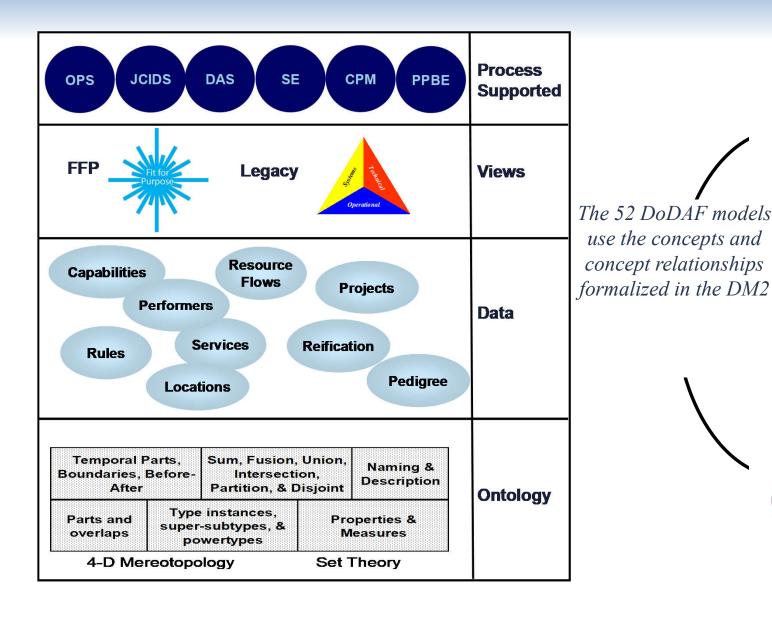
- Vol. I Normative
 - DM2 Conceptual Data Model (CDM) documentation
 - DoDAF Viewpoints & Models
- Vol. II Normative
 - DM2 Logical Data Model (LDM) documentation
 - DoDAF Model Specs
 - DoDAF Glossary
 - SparxEA .EAP DM2 LDM file
- Vol. III Normative
 - DM2 Physical Exchange Specification (PES) XSD file and documentation
 - SparxEA .EAP IDEAS Foundation file and documentation
- Vol IV DoDAF Journal (information only)
 - DoDAF Informative material (e.g., 6-step, approximately 30 articles)
 - DM2 OWL-DL file and documentation
 - NOT under formal CM



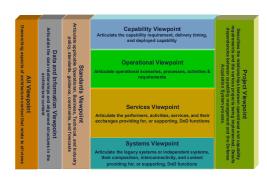
DoDAF Basics



Views, Definitions, and Metadata



DoDAF Models









DoDAF MetaModel (DM2)



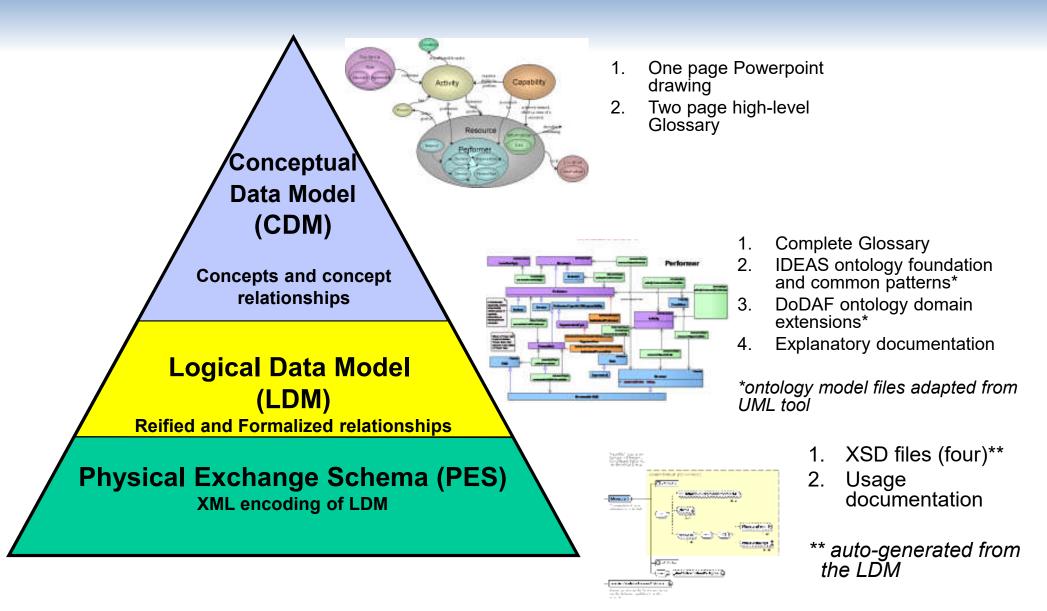
DoDAF Meta Model (DM2) Purposes

- Establish the constrained vocabulary for description and discourse about DoDAF models (formerly "products") and their usage in the 6 core processes
- Specify a way for federated EA data exchange between:
 - Architectural description development and analysis tools
 - architecture databases
 - other authoritative data sources
- Support discovery and understandability of EA data:
 - Discovery of EA data using DM2 categories of information
 - Understandability of EA data using DM2's precise semantics augmented with linguistic traceability (aliases)
- Increase the utility and effectiveness of architectural descriptions via a mathematical data model so they can be:
 - Integrated and cross-walked
 - Analyzed, evaluated, and assessed quantitatively

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The DM2 Has Three Levels





Sources Used for DM2 and DoDAF Definitions

Models

- CADM 1.5
- IDEAS
- UPDM
- BMM
- Hay/Zachman
- ASM
- CRIS
- Conceptual CADM in DoDAF 1.0 / prototype CADM 2.0
- M3
- NAF Meta Model
- Dol Meta Model
- JC3IEDM
- GML
- UCORE 1.1
- GEIA 927
- AP233
- SUMO and ISO 15926 (via IDEAS)
- FEA Reference Models
- JFCOM JACAE

- IEEE
- ISO
- W3C
- OMG
- EIA
- DODD & DODI
- JCS Pubs, especially CJCSI's
- Models in the Source_Candidates_071115.ppt
- DoDAF
- Other frameworks: Zachman, MODAF, TOGAF, NAF, ...

Definitions

- FEA
- BMM
- WorldNet
- Wikipedia
- English dictionaries

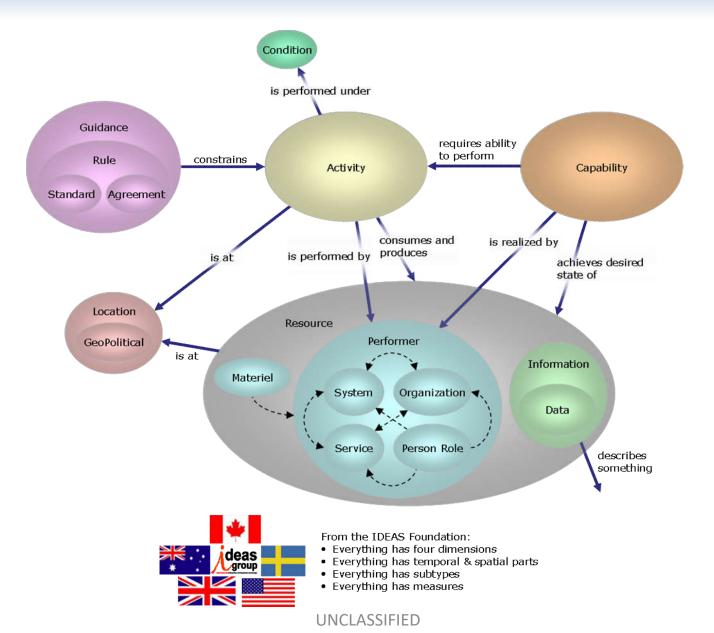


DM2 Development and Maintenance Business Rules

- Scope
- Information Pedigree
- Security classification marking
- Term entry
- Aggregation rule
- Typed Relationships
- Implementation neutrality
- Definitions
- Aliases
- Extensions
- Research and reference information
- DoDAF WG share site
- Configuration Management
- Pilot and early adopter support



Conceptual Data Model = Concepts of the Six Core Processes*



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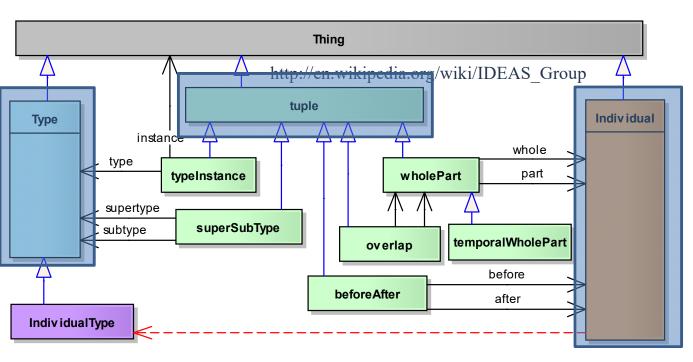


DM2 Conceptual Data Model Glossary

- Activity: Work, not specific to a single organization, weapon system or individual that transforms inputs (Resources) into outputs (Resources) or changes their state.
- Resource: Data, Information, Performers, Materiel, or Personnel Types that are produced or consumed.
 - Materiel: Equipment, apparatus or supplies that are of interest, without distinction as to its application for administrative or combat purposes.
 - Information: The state of a something of interest that is materialized -- in any medium or form -- and communicated or received.
 - Data: Representation of information in a formalized manner suitable for communication, interpretation, or processing by humans or by automatic means. Examples could be whole models, packages, entities, attributes, classes, domain values, enumeration values, records, tables, rows, columns, and fields.
 - Performer: Any entity human, automated, or any aggregation of human and/or automated that performs an activity and provides a capability.
 - Organization: A specific real-world assemblage of people and other resources organized for an on-going purpose.
 - System: A functionally, physically, and/or behaviorally related group of regularly interacting or interdependent elements.
 - Person Role: A category of persons defined by the role or roles they share that are relevant to an architecture.
 - Service: A mechanism to enable access to a set of one or more capabilities, where the access is provided using a prescribed interface and is exercised consistent with constraints and policies as specified by the service description. The mechanism is a Performer. The capabilities accessed are Resources --Information, Data, Materiel, Performers, and Geo-political Extents.
- Capability: The ability to achieve a Desired Effect under specified (performance) standards and conditions through combinations of ways and means (activities and resources) to perform a set of activities.
- Condition: The state of an environment or situation in which a Performer performs.
- Desired Effect: A desired state of a Resource.
- Measure: The magnitude of some attribute of an individual.
- Location: A point or extent in space that may be referred to physically or logically.
- Guidance: An authoritative statement intended to lead or steer the execution of actions.
 - Rule: A principle or condition that governs behavior; a prescribed guide for conduct or action.
 - Agreement: A consent among parties regarding the terms and conditions of activities that said parties participate in.
 - Standard: A formal agreement documenting generally accepted specifications or criteria for products, processes, procedures, policies, systems, and/or personnel.
- Project: A temporary endeavor undertaken to create Resources or Desired Effects.
- Geopolitical Extent A geospatial extent whose boundaries are by declaration or agreement by political parties.



Leveraged International Defence EA Specification Ontology Foundation



Three types of Things:

- 1. Individuals Things with spatio-temporal extent (not people)
- 2. Types similar to sets
- 3. Tuples ordered relations between Things









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- IDEAS:
 - -Upper level consistent with SUMO and ISO 15926

deas

- -Mathematics
 - type (~set) theory
 - 4D mereotopology
- None of these foundation properties are unusual; they are all used in reasoning everyday
- Rigorously worked-out common patterns are reused:
 - -Saved a lot of repetitive work
 - "ontologic free lunch"
 - Result is higher quality and consistency throughout



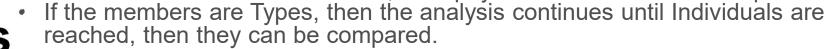






The IDEAS Foundation is:

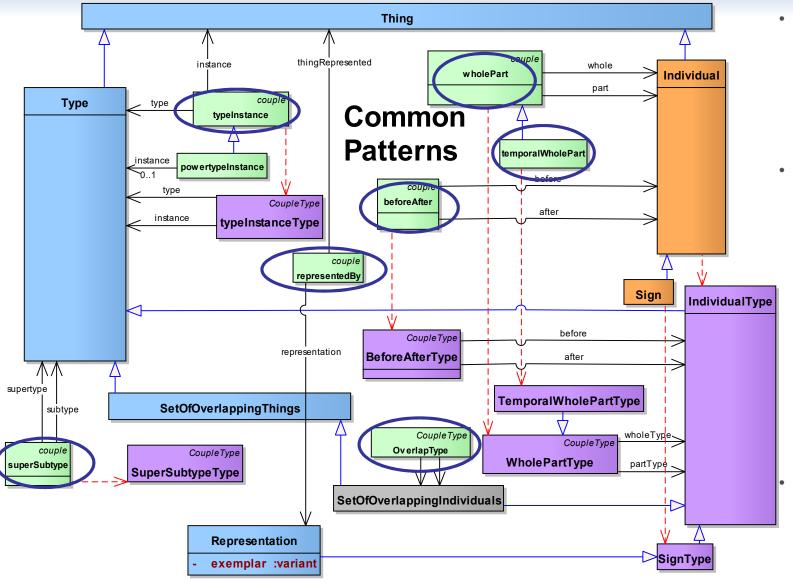
- Formal, higher-order, 4D, based on four dimensionalism
- Extensional (see Extension [metaphysics])
 - Using physical existence as its criterion for identity
 - Deals with issues of states, powertypes, measures, space -- what is truly knowable vs. what is assumed
 - signs and representations are separated from referents
 - The advantage of this methodology is that names are separated from things and so there is no possibility of confusion about what is being discussed.
- Well suited to managing change-over time
- Identifies elements with a degree of precision that is not possible using names alone
 - Comparing two Individuals, if they occupy precisely the same space at the same time, they are the same.
 - For two Types to be the same, they must have the same members
 - If those members are Individuals, their physical extents can be compared.







Relationship types formalize important properties of the real world being modeled



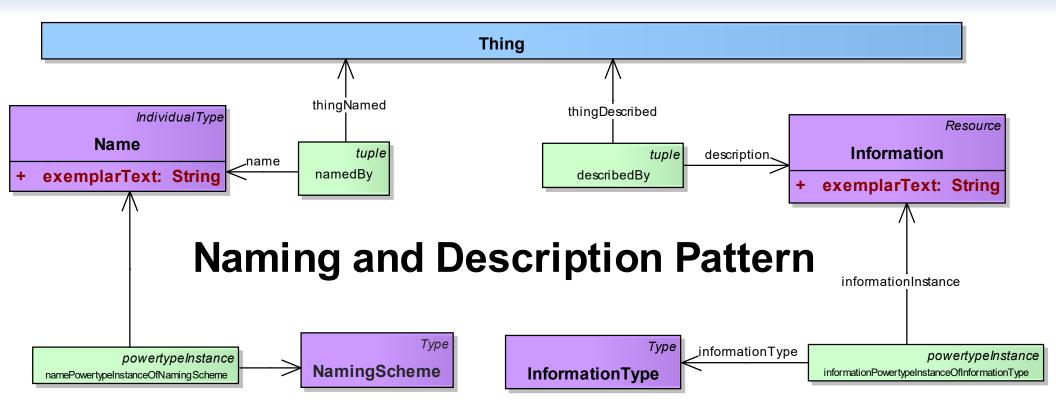
- Set theoretic:
 - Super-subtype (categorization of Things); e.g., a type of system or service, capability, materiel, organization, or condition.
 - Type-instance, similar to "element of" in set theory
- Spatio-temporal parts and wholes (4D mereology):
 - Whole-part; e.g., components of a service or system, parts of the data, materiel parts, subdivisions of an activity, and elements of a measure.

Temporal whole-part (temporal states); e.g., the states or phases of a performer, the increments of a capability or projects, the sequence of a process (activity).

- - Before-after (sequences)



Naming and Description Pattern



- Multiple names for same thing (aliases) must tell Naming Scheme
- Information (formerly Information Element) linked to the Things it describes



Some points about the foundation:

- Types include sets of Tuples and sets of sets.
- Tuples can have other Tuples in their tuple places.
- There are three subtypes of Type: 1) Individual Type, sets whose members are Individuals (Things with spatio-temporal extent); Power Types, sets whose members are generated from a powerset on some other set; and 3) Tuples, sets of ordered relations between Things.
- The participants in a super-subtype relationship can be from the same class, e.g., the supertype can be an instance of Measure Type as well as the subtype. This allows for representation of as much of a super-subtype taxonomy as is needed.



Powertypes

 Power Type members are generated from some Type by taking all the possible subsets of the members of the Type. For example consider the Type whose members are a, b, c. The powerset would be:

$${a,b,c},{a,b},{a,c},{b,c},{a},{b},{c},{\emptyset}$$

 Some of these subsets are not used by anyone, e.g., the full set, the null set, or just some random subset.



Interesting Instances of Powertypes

 Take the Individual Type AIRCRAFT, whose members include all the aircraft of the world. The powerset generated from this set would have:

> $\{a_1, a_2, ..., a_n\}, \{\emptyset\}$ $\{F-15_1, F-15_2, ..., F-15_{lastF-15built}\}$ $\{F-15_1, 747_1, ..., Cessna_1\}$

- The first two are not very interesting
- The second one, which might be name F-15 Type, is quite useful.
- The last example is not useful to most unless you are interested in the first (assuming the subscript 1 means first) of any particular aircraft type, e.g., if you were doing a study of first-off-the-line aircraft production lessons-learned.
- The usefulness of Power Types
 - they allow for multiple categorization schemes with traceability back to the common elements so that the relationships between multiple categorization schemes are known
 - multiple categorization schemes or taxonomies in EA because across a large enterprise it is not possible to employ a single categorization scheme, rather schemes vary depending on function.
 - For example, a weaponeer's classifies ordnance is naturally different from a logistician's, the former concerned with delivery means, lethality, etc. and the latter with weight, size, and other transportation issues.
- Note also that a powerset can then be taken of the powerset



Elements, Subsets, and Powersets

Appears to

"is-a" example:

Aristotle is-a sapiens is-a species \Rightarrow Aristotle is-a species

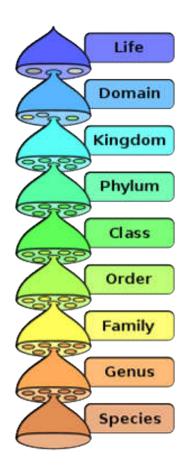


• Using mathematical constructs:

Aristotle \in sapiens \land sapiens \in species \Rightarrow Aristotle \in species

Powersets

sapiens \subset homo \subset hominidae \subset primate \subset mammal sapiens \in species homo \in genus hominidae \in family primate \in order mammal \in class species, genus, family, order, class $\subset \mathcal{P}(animal)$ genus = $\mathcal{P}(species)$ family = $\mathcal{P}(genus)$ order = $\mathcal{P}(familly)$ class = $\mathcal{P}(order)$





Properties

Properties and attributes of classes

Define the powerset of A as the set of all subsets of A: $\mathcal{P}(A) = \{\{\}, \{a_1\}, \{a_2\}, ..., \{a_n\}, \{a_1, a_2\}, \{a_1, a_3\}, ..., \{a_1, a_n\}, ..., \{a_1, a_2, a_3\}, ...\}$ Then:

 $B \subset A \Longrightarrow B \in \mathcal{P}(A)$ if $A \subset \mathcal{P}(A) \ni \forall a_m \in A \exists A_i \in A \ni a_m \in A_i$ then A is called a "property-of" A or A "has" AIf $A \equiv \{A_i\}, A_i \subset A \ni A$ is a partition over Athen A is called a "unique property-of" A



Why Formal Ontology?

- Formalizes important properties of the real world being modeled
 - Categorization of things (type (~set) theory)
 - Things can be in many categories
 - Parts and wholes (mereology)
 - The parts don't have to be contiguous, e.g., parts of a squadron
 - Temporal states (4D mereology)
 - The objects have a lifetime (temporal extent) that can be broken into temporal states
 - Overlaps, spatial relationships (mereotopology)
 - Sequences, before-after (4D mereotopology)
- Establishes a criterion of identity -- If something has the same spatio-temporal extent as something else, they are the same
- Enables mathematical analysis of EA datasets using well-established set theoretic, geometric, and topologic mathematic "laws" and theorems, e.g.,
 - Commutivity and anti-commutivity, e.g., $A \cap B = B \cap A$; $a \cap b = b \cap a$
 - Symmetry and anti-symetry, e.g., $aPb \land a \neq b \Rightarrow \neg bPa$; $aBb \Rightarrow \neg bBa$
 - Reflexivity and irreflexivity, e.g., $A \subset A$; aPa; $\neg uBu$
 - Associativity $A \cup (B \cup C) = (A \cup B) \cup C$; $A \cap (B \cap C) = (A \cap B) \cap C$; aO(bOc) = (aOb)Oc
 - Transitivity $A \subset B \land B \subset C \Rightarrow A \subset C$
 - Many others, e.g., $a \in A \land A \subset B \Longrightarrow a \in B$

if $\{A_i\}$ forms a partition of A then $a \in A_j \Rightarrow a \notin A_k \forall j \neq k$



Benefits of adopting the IDEAS formal foundation and common patterns

- Agreed-upon analysis principles that provide a principled basis for resolving differences
- Model compactness through inheritance of superclass properties and rigorously worked-out common patterns.
 - Saved a lot of repetitive work "ontologic free lunch"
 - Economizes implementations
 - Concentration of effort on a few common patterns results in higher quality and consistency throughout
- Improved ability to integrate and analyze multiple heterogeneous EA datasets to fulfill EA purposes
 - Depends on near-universal mathematics and science that all learn very similarly
- Mathematical rigor needed for precision Architectural Descriptions that can be analyzed and used in detailed processes such as Systems Engineering and Operations Planning.
 - Better ability to integrate and analyze EA data for EA purposes.



Why math? a spectrum of information sharing



Human-interpretable only



Human-interpretable but with a predictable organized arrangement

Database

Databases are semantically weaker than commonly understood, e.g., the fundamental concepts of Entity-Relationship and Class Models: subject predicate object

i.e., structured sentences => language-based

Mathematically structured

- Applicable mathematics:
 - Set or type theory
 - Mereology
 - Mereotopology
 - 4 dimensionalism
 - Predicate calculus
 - Logics: modal, Kripke, ...
- Rules, operators:
 - Commutative, reflexive, transitive, ...
 - Member-of, subset-of, part-of, ...

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Benefits of Rigorously Structured EA Data

- Databases are really just storage and retrieval with connections only for exactly matching pieces of information (e.g., "keys" or exactly matching strings).
- The nature and purposes of EA require more than just storage, retrieval, and exchange, e.g., integration, analysis, and assessment across datasets
- For example, the logical entailment of an EA dataset or collection of related EA datasets might reveal inconsistencies.
- EA entailment examples:
 - "F-16's can fly at least Mach y" ==> F-16C's can fly at least Mach y
 - "Ship's Self Defense System can parse and generate TADIL-J messages" and "SSDS is-part-of all CVNs" ==> CVN's can parse and generate TADIL-J messages
- Without the "intelligence" to perform entailment, data integrations, queries, and analysis algorithms miss connections.
- DM2's ontologic foundation supports entailment and other sorts of mathematical understanding of the data with membership (~ set theory) and 4D mereotopology (parts and boundaries).
 - These are so fundamental in human reasoning that it's hard to see that computers don't have it at all
 - Needed if we want to use them for something more than just storage and retrieval.
 - Has to be encoded it into them with formal methods



Initial work on mathematics of data modeling

- Set theory $\in, \subset, \cup, \cap, \dots$
- 4-D (xyzt) mereology (and mereotopology) •
 - Whole-part
 - Spatial
 - Temporal
 - Before-after
 - Overlap
- Predicate Calculus $\forall, \exists, \exists, \ldots$ •

Depends on near-universal mathematics and science that all learn very similarly



Formal Ontology Mathematics

- Set theory
- 4-D (xyzt) mereology (and mereotopology)
 - Whole-part
 - Spatial
 - Temporal
 - Before-after
 - Overlap
- Predicate Calculus
 - ∀,∃,∍,...

• Set theoretic, geometric, and topologic mathematic "laws" and theorems, e.g.,

- Commutivity and anti-commutivity, e.e., $g_{\gamma,\dots}$
- Symmetry and anti-symetry
- Reflexivity and irreflexivity
- Associativity

 $A \cup (B \cup C) = (A \cup B) \cup C; \quad A \cap (B \cap C) = (A \cap B) \cap C; \quad aO(bOc) = (aOb)Oc$

 $A \subset A$; aPa; $\neg uBu$

– Transitivity

$$A \subset B \land B \subset C \Longrightarrow A \subset C$$

Many others

 $a \in A \land A \subset B \Longrightarrow a \in B$

if $\{A_i\}$ forms a partition of A then $a \in A_i \Rightarrow a \notin A_k \forall j \neq k$

These types of logics, calculii, theorems, etc. can be applied against datasets founded on formal ontologies such as the IDEAS Foundation

 $A \cap B = B \cap A; a \cap b = b \cap a$

 $aPb \land a \neq b \Longrightarrow \neg bPa; \qquad aBb \Longrightarrow \neg bBa$



Examples of some set theoretic formalisms

Commutative and anti-commutative, e.g., $A \cap B = B \cap A$ Reflexive and irreflexive, e.g., $A \subset A$, $A \subsetneq A$ Associative, e.g., $A \cup (B \cup C) = (A \cup B) \cup C$; $A \cap (B \cap C) = (A \cap B) \cap C$; Transitive, e.g., $A \subset B \land B \subset C \Rightarrow A \subset C$ others: $a \in A \land A \subset B \Rightarrow a \in B$

if $\{A_i\}$ forms a partition of A then $a \in A_j \Rightarrow a \notin A_k \forall j \neq k$



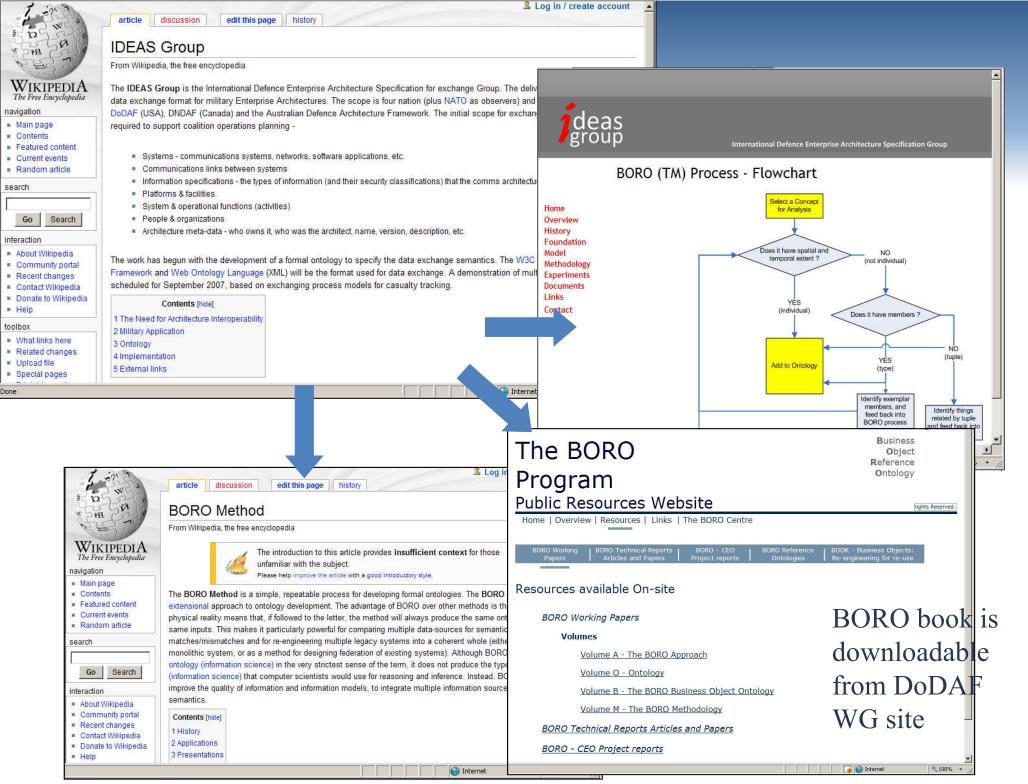
Examples of some mereotopologic formalisms

Overlaps, spatial relationships (mereotopology)

Parthood $xPy \equiv x$ is a part of y Proper part x is a proper part of $y x \langle P \rangle y \equiv xPy \land \neg yPx$ P and $\langle P \rangle$ are transitive : $xPy \land yPz \Rightarrow xPz$ $aPb \land a \neq b \Rightarrow \neg bPa$; P is antisymmetric : $xPy \land yPx \Leftrightarrow x = y$ Overlap proposition $xOy \Leftrightarrow \exists z \ni zPx \land zPy$ Overlap operator : $x \cap y = z_o \ni z_oPx \land z_oPy \land \forall z_i \neq z_o, z_iPx \land z_iPy \Rightarrow z_iPPz_o$ Underlap $xUy \equiv \exists z \ni xPz \land yPz$ xOy and xUy are reflexive, symmetric, and intransitive Overlap Associative aO(bOc) = (aOb)Oc

Behaviors -- Sequences, before-after (4D mereotopology)

Before *xBy* is transitive: *xBy* \land *yBz* \Rightarrow *xBz* Proper before is irreflexive $\neg u \langle B \rangle u$ Properbefore isanti-commutative $a \langle B \rangle b \Rightarrow \neg b \langle B \rangle a$





Walkthrough of the DM2 Logical Data Model Data Groups



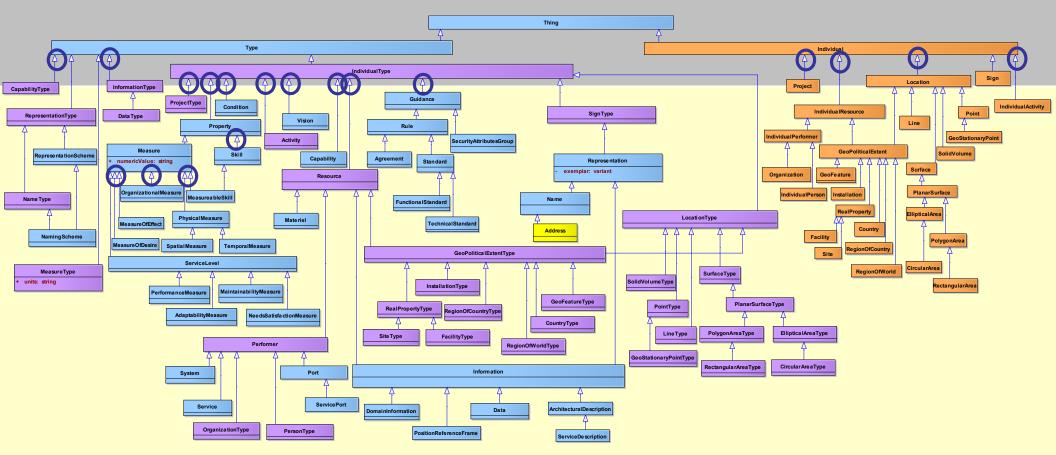
DM2 LDM Semantically-related Clusters or Data Groups

- 1. **Performers.** Any entity—human things, automated things, and any assemblage of such things—that performs an activity and provides a capability.
- 2. **Resource Flows.** The behavioral and structural representation of the interactions between activities (which are performed by performers) that is both temporal and results in the flow or exchange of things such as information, data, materiel, and performers.
- **3.** Information and Data. Representations (descriptions) of things of interest and necessary for the conduct of activities. Information is the state of a something of interest that is materialized—in any medium or form— and communicated or received.
- **4. Rules.** How rules, standards, agreements, constraints, and regulations and are relevant to architectures. A principle or condition that governs behavior; a prescribed guide for conduct or action.
- 5. **Capabilities.** The ability to achieve a desired effect under specified standards of performance and specified conditions through combinations of ways (guidance and rules) and means (resources) to perform a specified set of activities.
- 6. Services. A mechanism to enable access to a set of one or more capabilities , where the access is provided using a prescribed interface and is exercised consistent with constraints and policies as specified by the service description. The mechanism is a Performer. The capabilities accessed are resources, that is, information and data, materiel, performers, and geo-political extents.
- 7. **Projects.** All forms of planned activities that are responsive to visions, goals, and objectives that aim to change the state of some situation. A temporary endeavor undertaken to create resources or desired effects.
- **8. Organizational Structures.** Representations of the organization types, organizations, and persons in roles that are within the scope of the described architecture.
- **9. Measures.** All form of measures (metrics) applicable to architectures including needs satisfaction measures, performance measures, interoperability measures, organizational measures, and resource physical measures (e.g., mass). The magnitude of some attribute of an individual.
- 10. Locations. A point or extent in space that may be referred to physically or logically.
- **11. Pedigrees.** The origin and the history of something; broadly, the DoDAF notion of *pedigree* encompasses the background and history of a resource.



DM2 Extends from IDEAS

IDEAS Foundation

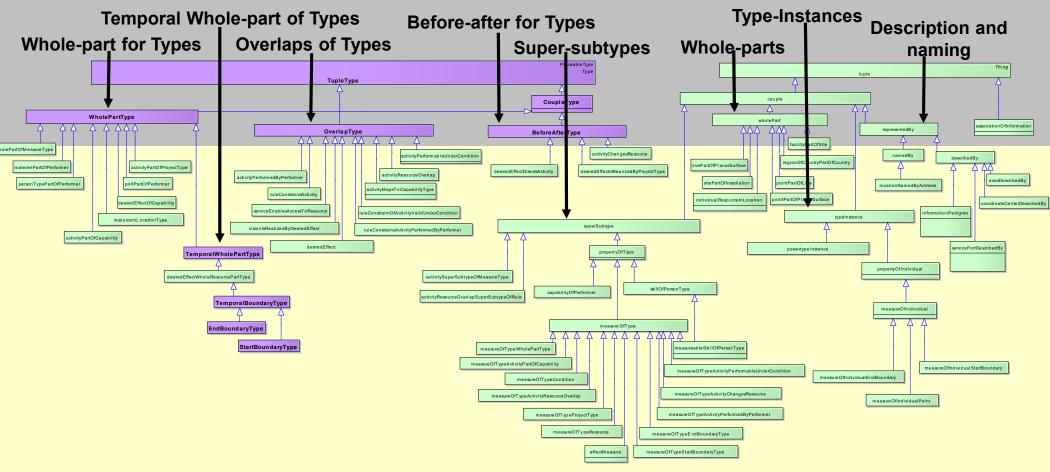


DoDAF 2 Domain Concepts



Even Relationships Extend from IDEAS

IDEAS Foundation Associations

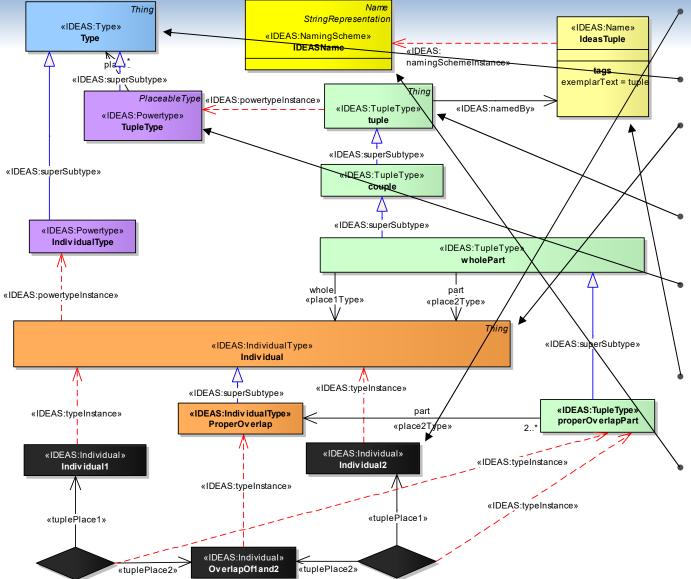


DoDAF 2 Domain Concept Relationships

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Diagram Conventions and Use of UML



Individual -- An instance of an Individual - something with spatio-temporal extent Type -- The specification of a Type IndividualType -- The specification of a Type whose members are Individuals TupleType -- The specification of a Type whose members are tuples Powertype -- The specification of a Type that is the set of all subsets of a given Type Name -- The specification of a name, with the examplar text provided as a tagged value

NamingScheme -- The specification of a Type whose members are names



Performer Data Group

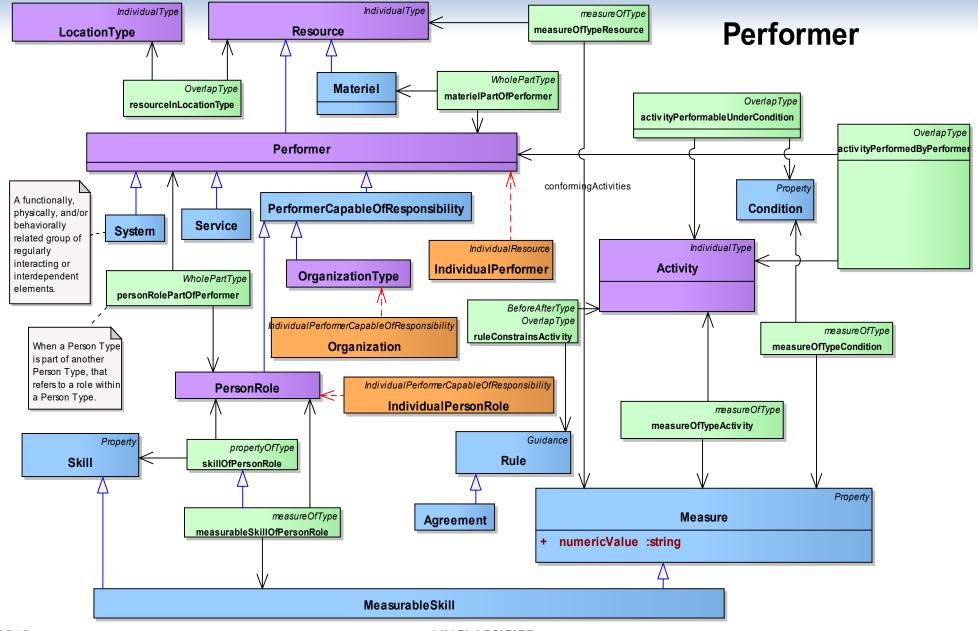
- Central to the description of architecture
 - Performers are the "Who"
 - the "How" are assigned to Performers
 - Assignment involves tradeoffs, e.g., for performance and cost/benefit
 - Assignment results in allocated baseline and initial work breakdown structures

Performers

- Types: Organizations / Org Types, Person Role Types, Systems (humans and machines), and Services – or any combination thereof
- Follow Rules in performing their Activities
- Are at Locations
- Have Measures



Performer Data Group Model Diagram



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Performer Data Group Notes

A performer may be:

- A person in a role such as the roles described by the Amy's military occupational specialties (MOS). A person in a role includes materiel assigned and necessary to carry out the role (for example, see the Army's series of Common Tables of Allowances). A person in a role has temporal whole-parts (states) such as in-garrison or deployed; these temporal parts may have different material compositions and other associations.
- A type of organization or a specific organization that has a mission.
- A system in the general sense of any assemblage of components—machine and human—that accomplish a function. A service, including software services and business services such as search and rescue.
- Any combination of the above.
- The performance of an activity by a performer occurs in physical space and time. That is, at some place and time, the activity is performed. This is referred to as a spatial-temporal overlap, simply meaning that the activity and performer overlap in space and time. There are two ways in which a performer spatial-temporally overlaps an activity:
 - In the act of performing the activity. This sort of overlap may be expressed by saying that a performer is assigned to an activity.
 - As part of a larger process (aggregated activities). This sort of overlap may be expressed by saying that a performer is *allocated* to an activity. Allocation forms the initial stages of system or activity decomposition. Allocated performers are assigned to activities in the initial stages of defining performers.
- A standard, which is a sort of rule, constrains an activity in general and affects how performers carry out ٠ activities.
- A performer may be related to measures that bear on the performance of an activity (e.g., target tracking accuracy.) A performer may also be related to measures that bear on the performer itself (e.g., operational condition).
- A performer may be at a specific location designated by some set of coordinates within a coordinate system. A performer may also be *within* a more general location designated by an area, region, installation, site, or facility. Location type requirements and capabilities of a performer are captured and expressed via the activities that are performed under certain conditions (e.g., must be able to perform maneuver under desert conditions).
- Activities performed by a system can be called system or service functions (i.e., activities performed by a . system). System or service functions are activities that are allocated to hardware, software, firmware, and persons in roles.
- In typical uses, activities are named by verbs and performers are named by nouns. This distinguishes what from who at the level of names. In typical specification activities, allocation to performers can take place at different levels of abstraction and at different levels of detail within a level of abstraction.
- Performers are represented in many places and stages in a detailed architectural description. A pure requirements architectural description would not show allocations to performers; this allocation would come later in the design process.

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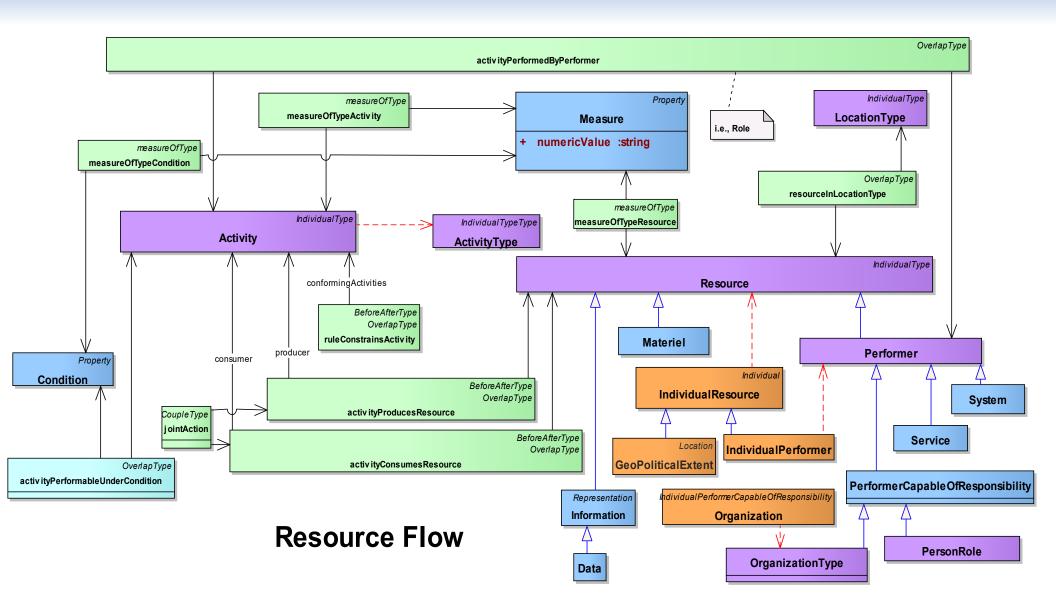
Resource Flow Data Group

- Resource flows model the flow of resources—materiel, information and data, geo-spatial extents, performers, and any combination thereof. Resource flows are key modeling techniques used to define interfaces and to assure interoperability between activities and their associated performers (e.g., systems and persons in roles). Resource flow models and associated analysis techniques reveal behavior such as:
 - The connectivity between resources.
 - Resource flow modeling provides an explicit means to describe the behavior of activities, systems, organizations and their composite effects on the overall enterprise.
 - The content of the information flowing between resources (e.g., interface definition).
 - The order or sequential behavior (parallel or serial) of the resources in relation to one another (e.g., project task execution and critical path).
 - The behavior of resource flow between or within organizations (e.g., work flow, information flow).
 - The changes in state during the spatial and/or temporal existence of the resource.
 - The rules that modify the behavior of the resource flow (e.g., business rules, controls, decisions).
 - The measures that define quality, constraints, timing, and other properties of the resource flow (e.g., quality of service (QoS), measures of performance, measures of effectiveness).
 - The flow of control orchestrating the behavior of a resource flow.

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Resource Flow Data Group Model Diagram



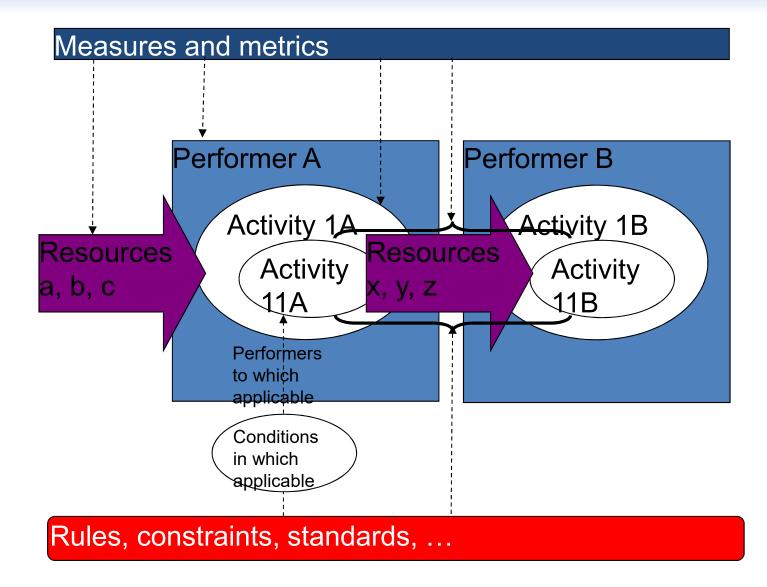


Resource Flow Data Group Notes

- DoDAF models the consumption and production—the flow—of any sorts of resources, not just flows of information and data exchanges. DoDAF may be used to model:
 - Materiel flows such as ammunition and fuel that are important for modeling the fire rate, logistics, and other aspects of a capability solution so it can be compared with other proposed solutions.
 - Persons in roles such as military occupational specialty (MOS) that allow representation of the training and education pipeline aspects of doctrine, organization, training, material, leadership and education, personnel, and facilities (DOTMLPF).
 - Performers such as organizations, persons in roles, and systems that are produced by a project's development activities. Among other possibilities, this allows an architect to model an acquisition project.
- All exchanges and flows are due to producing or consuming activities. Resource flows are activity-based, not performer-based, because a performer cannot produce or consume a resource other than by carrying out an activity. That is, a performer can only give or get a resource by carrying out an activity.
- The exchange or flow triple may have standards (rules) associated with it such as information assurance and security rules or, for data publication or subscription, data COI and web services standards.
- Rules and measures are applied to specific activities and their performers. Activities, systems, and persons in roles can be assigned to locations and further can be assigned conditions and constraints.
- The term flow implies that something (e.g., materiel, information) is moving from point A to point B, hence the use of the foundation concept of "overlap".
- The exchange or flow triple may be related to measures such as timeliness, throughput, reliability, or QoS.



Activity Model in DM2 Terminology





IER Table in DM2 Terminology

Name(s) and Description(s) of the information	Name(s) and Description(s) of the information Structure (scope) e.g., WholePart, Super- Subtype, Before-After, Type-Instance relationships for the Things describedBy the Information	Information Resource Description	Associated with the Information, e.g., language	Producing Activity	nationInformationLarger activities the producing and/orconsuming activity are part of (e.g., mission, UJTL, or METL)Performers and resources used to produce and consume the information		s	Associated Information								
Nam Descrip info	Measures associated with the Information, e.g.,size, accuracy, precision)		Associa	Produc	(e.g., t Activity	ransaction type) before producing	_	rmation								
	Security rules associated with information Security Attributes Group (IC-ISM)				Activity (e.g., triggering event) Interoperability Level			<u>.</u> a								
	Rules (Standards) Associated with the Information, e.g., language					Required Criticality		sure le t			sures ble to the ition flow		Information Assurance rules applicable to the			
	Producing Activity	Information Production				Periodicity Timeliness							exchange of the information			
				Ð		cess Control		Ass exc							rol	
	Performer performing the producing activity			Larger activities the producing and/or		Availability		surar olicat	nform	ty	SS	Access Control	Availability	Confidentiality	Cont	
	Consuming Activity	Inforn Consu	-				information	Assurance rules applicable to the	Auricanicon	Periodicity	Timeliness				Dissemination Control	Integrity
	Performer performing consuming activity	Information Consumption			consu of (e.g	Perfor use const (e.g	Activ	Inte				A		0	Diss	

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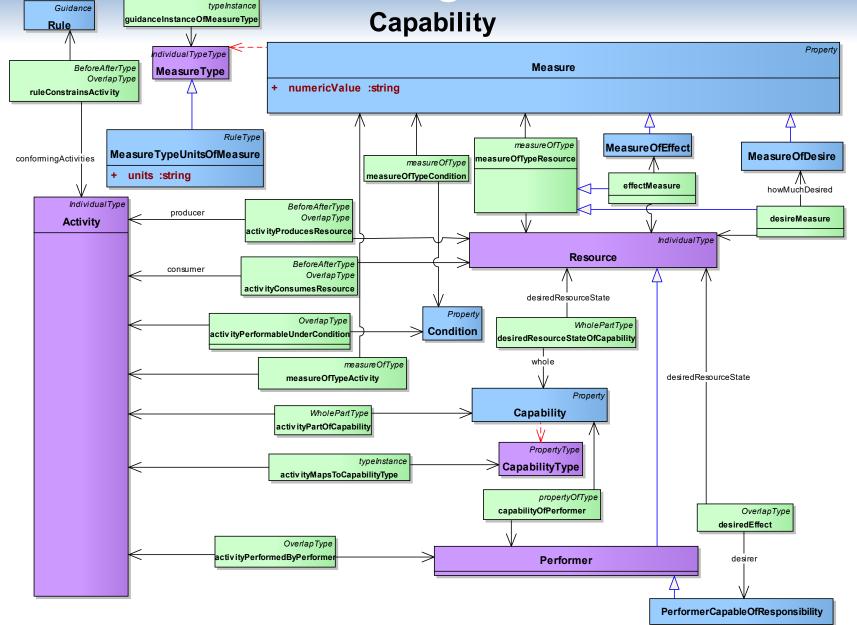


Capability Data Group

- The Capability Data Group provides information on the collection and integration of activities that combine to respond to a specific requirement.
- A capability, as defined here is "the ability to achieve a desired effect under specified standards and conditions through combinations of means and ways to perform a set of tasks."



Capability Data Group Model Diagram





Capability Data Group Notes

- *Ways* are interpreted as guidance, rules, and standards. *Means* are interpreted as resources.
- Because a *desired effect* is a desired state of a resource (see Goals data group), a capability is about states—the persistence of current states and changes to future states—of resources.
- Capabilities link to measures through the activities they entail as parts and the desired effects sought.
- Capabilities relate to services via the realization of the capability by a performer that is a service. In general, a service would not provide the desired effect(s) but, rather, access to ways and means (activities and resources) that would.
- Desired effects are resource states. This simplification is enabled by the formal ontology on which the model is founded, specifically, 1) because the ontology is four-dimensional, all instances are spatio-temporal extents so a resource has a temporal extent and has possible future extents, and 2) because the ontology is meronymic, resources have wholes and parts so that a resource can be a complex aggregate of all types of things, in principle including Political, Military, Economics, Social, Infrastructure, and Information (PMESII).
- Desired *resource states* are ontologically synonymous with *goals*, *objectives*, and *outcomes*. Extensive research by the DoDAF working group that developed this model concluded that there was no objective distinction between the concepts because only subjective terms such as "more", "greater", "longer term", "broader", etc. were used to distinguish them. Since the foundation ontology is spatio-temporally mereologic, this distinction is not necessary.
- Desired resource states can be for resource states of adversarial or neutral parties as well as blue force. For example, for a Joint Suppression of Air Defenses (JSEAD) mission, the desired effects might include that the resource state of the target area's air defenses reaches some desired measures of destruction, denial, disruption, degradation, and / or deception (D5). For a humanitarian assistance mission, the desired effects might include that the resource state for the victim population reaches nutrition, shelter, health, and low casualty rates.
- Activities, including operational activities, are ontologically synonymous with Tasks. The DoDAF capability modeling group could not determine an objective distinction.
- *Measures* enable modeling of the quantifiable aspects of the *desired effect* as well as the performance of *tasks* and the *conditions* under which they must be performed.
- In addition to *measures* associated with *task* performance, specified standards also imply conformance with *guidance*, *rules*, etc., shown as a constraint on the performance of the *tasks*.
- Conditions are modeled in accordance with the UJTL conditions and, therefore, measures are also associated with conditions.
- Capability configurations that might provide such a capability are modeled as performers, which are typically aggregates of air, space, and cyber assets that are located geo-spatially and that have measures associated with their overall performance and readiness as well as the individual elements that comprise them, including the personnel.

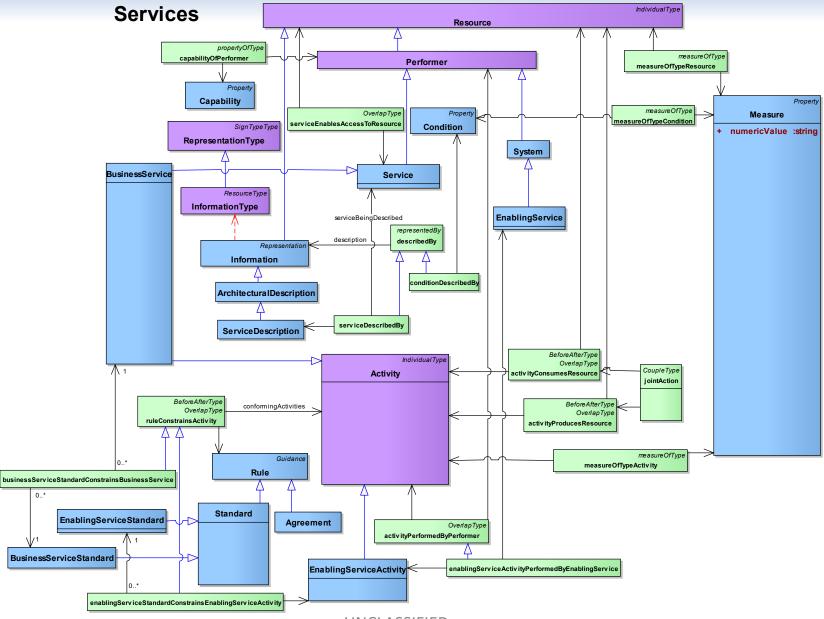


Services Data Group

- A service, in its broadest sense, is a well-defined way to provide a unit of work, through which a provider provides a useful result to a consumer. Services do not necessarily equate to web-based technology or functions, although their use in the net-centric environment generally involves the use of web-based, or network-based, resources.
- Functionally, a service is a set of strictly delineated functionalities, restricted to answering the *what-question*, independent of construction or implementation issues. Services form a layer, decoupling operational activities from organizational arrangements of resources, such as people and information systems. Finally, Services form a pool that can be orchestrated in support of operational activities, and the operational activities define the level of quality at which the services are offered.



Services Data Group Model Diagram



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Services Data Group Notes

- Services are activities done by a service provider (performer) to achieve desired results for a service consumer (other performer). A service is a type of performer. This means that a service performs an activity and may thus provide a capability.
- Capabilities and services are related in two ways. One, the realization or implementation of a capability by a performer (usually a configuration of performers, including locations) may include within the configuration services (or service compositions) access other performers within the overall performer configuration. Conversely, the realization or implementation of a capability by a performer (configuration, including location) may provide the performers that are accessed by a service (or service composition).
- Services in DoDAF 2.0 include non-business services such as search and rescue services. This is important to keep in mind because much of the SOA literature looks only at information technology services.
- Although, in principle, anything has a description, the importance of selfdescription for discovery and use of services merits its call-out as a class. A service description provides whatever information is needed to use the service and no more. As such, it may include visible functionality, QoS, interface descriptions, data descriptions, and references to standards or other rules (service policy). A service description does not examine the inner workings of the service.
- Since service inherits whole-part, temporal whole-part (and with it before-after), service may refer to an orchestrated or choreographed service, as well as to individual service components.

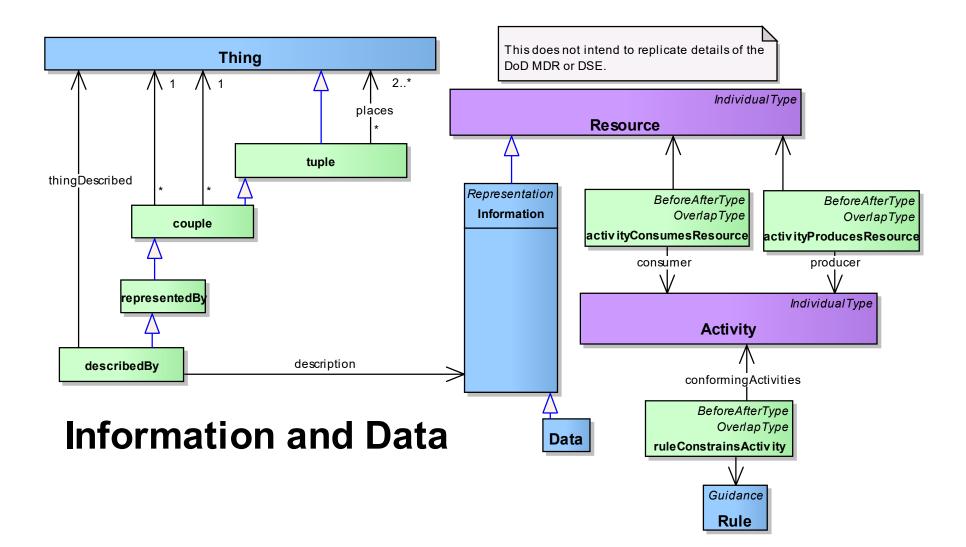


Information and Data Data Group

- Information is the state of a something-of-interest that is materialized, in any medium or form, and communicated or received
 - emphasis is on the identification and description of the information in a
 - semantic form (what it means) and why it is of interest (who uses it) may entail some formality such as describing relationships between concepts, its purpose is to convey the interests in the operator, executive, or business person's frame of reference.
- Data is the representation of information in a formalized manner suitable for communication, interpretation, or processing by humans or by automatic means, and is concerned with the encoding of information for repeatability, meaning, and proceduralized use.
 - information descriptions are useful in understanding requirements, e.g., inter-federate information sharing requirements or intra-federate representation strategies, data descriptions are important in responsive implementation of those requirements and assurances of interoperable data sharing within and between federates.



Information and Data Data Group Model Diagram





Information and Data Data Group Notes

- Key concept -- IInformation describes some Thing material, temporal, or even abstract, such as a relationship (Tuple) or set (Type). – Since Information is a Thing, Information can describe other Information, e.g., metadata.

 - A Name is a type of Information in that it describes a Thing. A Name may be short or long there is no restriction. So a textual description can be thought of a just a long Name. Information is more general than text strings and could be structured, formalized, or include other manners of description such as diagrams or images.
- Information, as a Resource Type, inherits whole-part, super-subtype, and before-after relationships.
- If Information is processable by humans or machines in a repeatable way, it is called proceduralized. Not all proceduralized information is necessarily computerized; forms are examples of data proceduralized for human repeatable processing.
- Data to be proceduralized has associations such as parts and types as well as other application specific associations. So for an Entity-Relationship model, Attributes are has associations with Entities and Entities are related according to verb phrases and cardinalities. In the physical schema, the fields are associated to datatypes.
- The representation for Data is not intended to cover all the details of, for instance, a relational data base management system (DBMS) underlying Metamodel, but just those aspects necessary to support the decision-making of the core processes.
- Architectural Descriptions describes architectures, often at different levels of detail ("reification"). See next slide.

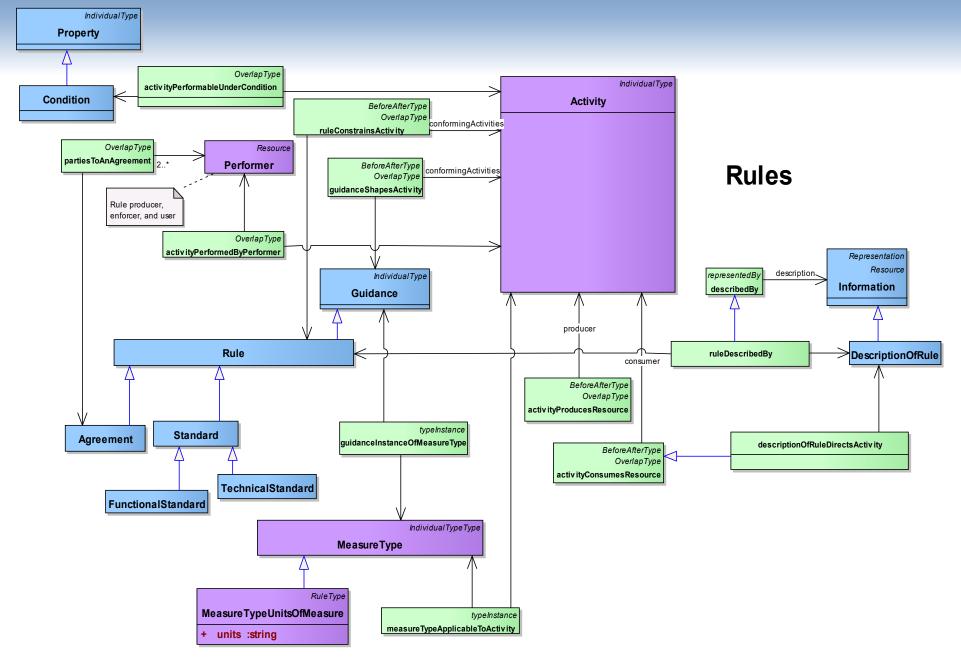


Rules Data Group

- Rules are prescriptive sets of procedures regarding the execution of activities within an enterprise. Rules exist within the enterprise whether or not they are ever written down, talked about, or even part of an organization's consciousness. However, organizations often gather rules in a formal manner for specific purposes.
- Business rules are a type of rule that govern actions. Business rules are initially discovered as part of a formal <u>requirement</u>-gathering process during the initial stages of a project or during rigorous analysis of activities. In this case, the collecting of the business rules is coincidental to the larger discovery process of determining the workflow of an activity. Projects such as the launching of a new system or service that supports a new or changed business operation might lead to a new body of business rules for an organization that would require employees to conceptualize the purpose of the organization in a new way. This practice of coincidental business rules supports rules within different organizational units, or within the same organizational unit over time.
- A rule is not an activity—these two concepts are related but are very different. An *activity* is a transformation that produces new resources from existing resources. In contrast, a *rule* prescribes the ways that an activity may be carried out.



Rules Data Group Model Diagram





Rules Data Group Notes

- A Rule constrains Activities.
 - E.g., a speed limit rule constrains driving activity.
- Some seemingly static rules have the effect of limiting possible activities.
 - E.g., a rule that security fences must be 10 feet high constrains the activity of building security fences
- Constraints may apply or vary under certain conditions.
 For example, speed limits can be lower in poor weather conditions.
- Security classification, security marking, releasability, etc. are types of Guidance. Similarly; a Rule is a stronger form of Guidance.
- An important Constraint type is a Service Policy that constrains access to capability Performers.
- Doctrine, by definition, constrains military action.

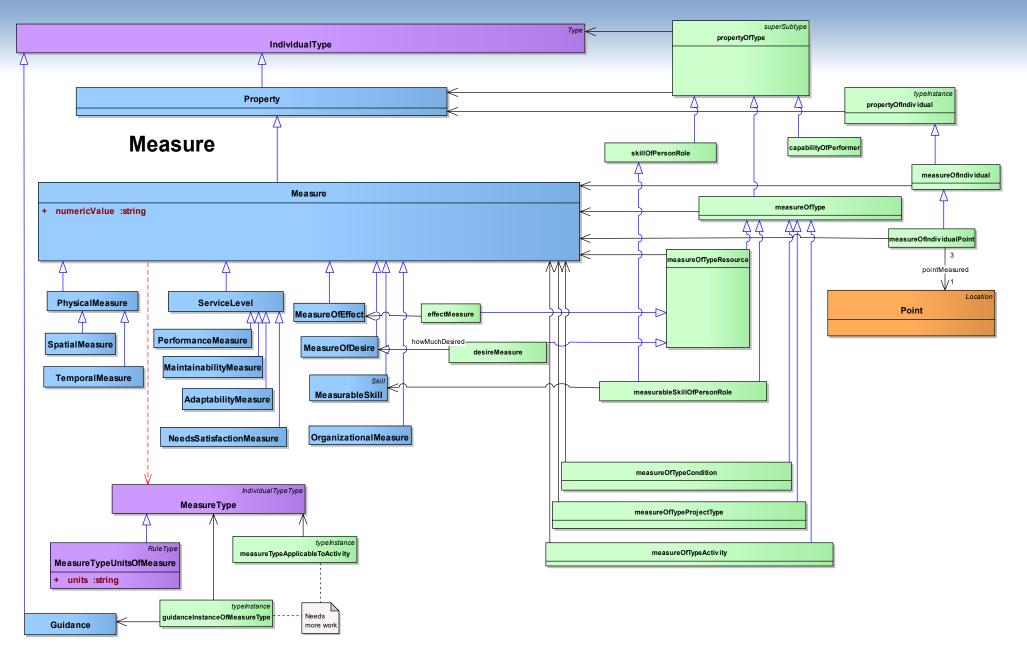


Measure Data Group

- A measure is the magnitude of some attribute of an object. Measures provide a way to compare things, including projects, services, systems, activities, and capabilities. The comparisons can be among things at a point in time or among temporal parts of the same thing over time. For example, a capability may have different measures when looking at the current baseline and over increments toward some desired end-state.
- Many sorts of measures may be applied to architecture elements.



Measure Data Group Model Diagram





Measure Data Group Notes

 The key elements of the Measure Data group are Measure and Measure Type. Measure refers to the actual measure value and units. It relates to a Measure Type that describes what is being measured. Examples:

Measure	Measure Type						
1 year	Timeliness						
Mach 3	Rate						
99 percent	Reliability						
56K	BAUD						
3 meters	Target Location Error (TLE) Accuracy						
1,000 liters	Capacity						
\$1M	Cost						
Level 3	Capability Maturity Model® Integration (CMMI) Organizational Level						

- Formally, a Measure defines membership criteria for a set or class; e.g., the set of all things that has 2 kg mass. The relationship between Measure and Measure Type is that any particular Measure is an instance of all the possible sets that could be taken for a Measure Type.
- All Measure Types have a Rule that prescribes how the Measure is accomplished; e.g., units, calibration, or procedure. Spatial measures' Rules include coordinate system rules. For example, latitude and longitude are understandable only by reference to a Geodetic coordinate system around the Earth.
- As a Measure Type, cost can be captured in the architecture at different levels, based on the Process-owners requirements
- The upper part of the diagram depicts how Measures apply to architecture elements
- Measures can apply to relationships between objects; e.g., a Measure applied to a Performer performing an Activity

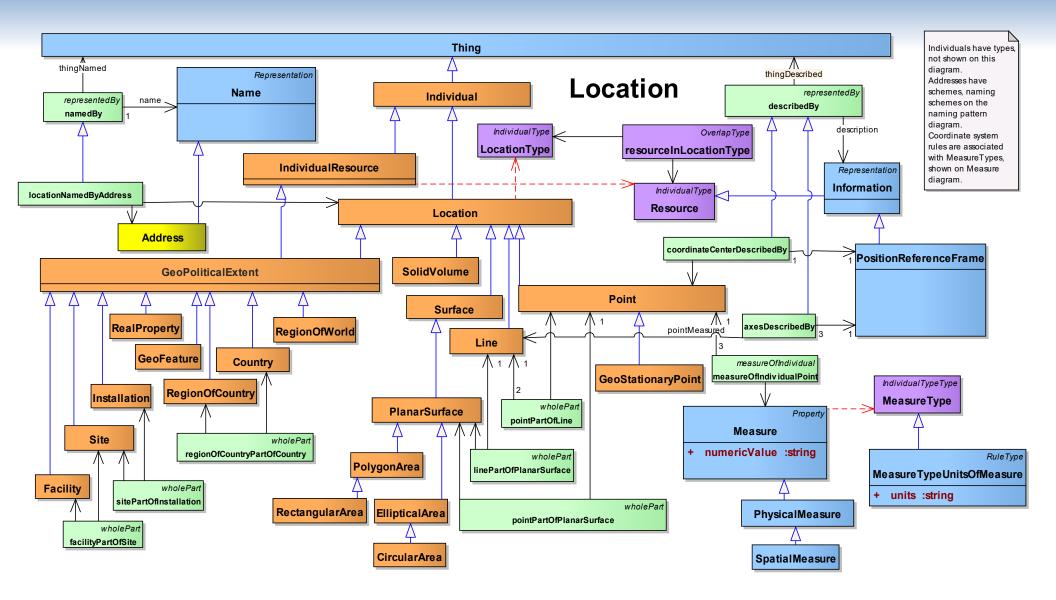


Locations Data Group

- A location is a point or extent in space.
- The need to specify or describe Locations occurs in some Architectural descriptions when it is necessary to support decision-making of a core process.
- Examples of core process analyzes in which locations might have a bearing on the decisions to be made include the following:
 - Base realignment and closure (systems engineering process).
 - Capability for a new regional command (JCIDS).
 - Communications or logistics planning in a mission area (operations process).
 - System and equipment installation and assignment of person roles to facilities (operations and systems engineering processes).



Location Data Group Model Diagram





Locations Data Group Notes

- Addresses such as URLs, universal resource names (URNs), postal addresses, and data link addresses are considered names for locations. For example, a postal address is a naming system for the location of a building. A universal resource locator is a name for a server that is located somewhere on the web.
- The naming pattern works by identifying: 1) a name string, 2) the object being named, and 3) the type of name (e.g., postal address). Name here is used in the broadest sense, and a description is considered a long name.
- The lower left of the diagram is a model of types of location objects. These can be alternatively named using the naming pattern in the upper left and delineated using the Extent pattern in the lower right.
- Minimal parts of spatial extent (e.g., point, line, surface, solid volume) are detailed to satisfy various requirements within a federation. That is, some members of a federation may need to specialize spatial extents. Some common and simple parts are modeled, such as a line described by two points and a planar surface defined by a line and point.
- Facilities are types of locations. To describe the functionality of a facility, the activities performed by the performers located at the facility are described.
- Installation, site, and facility follow Army guidance from the Real Property Inventory Requirements. Similarly, a facility can be a linear structure, such as a road or pipeline.
- Geofeatures cover constructed control features, geophysical features, and meteorological and oceanographic phenomena.



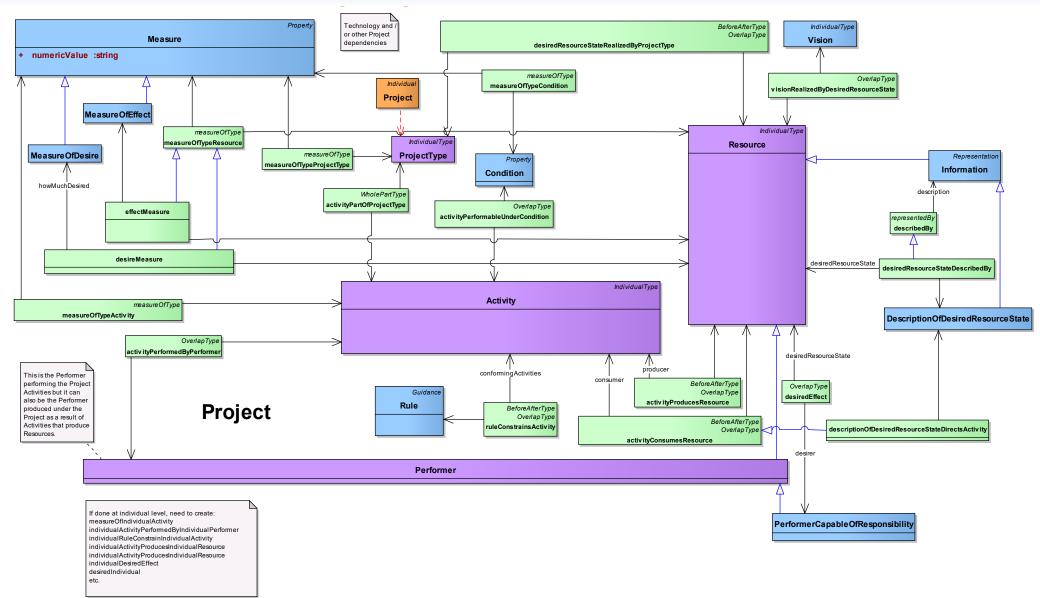
Project Data Group

- A Project is a temporary endeavor undertaken to create Resources of Desired **Effects**
- Projects are relevant to all six core processes, e.g.,
 - The Primary Construct of the PPBE system is the Program Element (PE) the basic building block of the Future Years Defense Program

 - describes the program mission and identifies the organization responsible to perform the mission
 - may consist of forces, manpower, materiel (both real and personal property), services, and associated costs, as applicable.2
 - Projects form the major elements of the DAS and are the key architectural construct within the PE is the Work Breakdown Structure (WBS).
 - The WBS is the primary instrument connecting an Architectural Description to the DAS and the PPBE processes.
 - A product-oriented family tree composed of hardware, software, services, data, and facilities. The family tree results from systems engineering efforts during the acquisition of a defense materiel item".
 - The WBS is the process necessary for subdividing the major product deliverables and project work into smaller more manageable components and it serves as a valuable framework for the technical objectives, and therefore it is product-oriented.
 - Just as the system is defined and developed throughout its lifecycle, so is the WBS.
 - In the early Project phases of concept refinement, system architecture, and technology development, the program WBS is usually in an early stage of development.
 - The results of the Analysis of Material Approaches and the Analysis of Alternatives (AoA) provide the basis for the evolution of the WBS at all stages of Project evolution.
 - As the architectural design of the project's product or service matures, so should the WBS.
 The WBS is a primary tool in maintaining efficient and cost effective developments of products and services. •
- A Project Plan contains the project WBS (including Tasks and responsible Organizations). The Project Data Group (PDG) contains the essential data required for defining a Project Plan, e.g., those required by DoD 5000.2:
 - Acquisition Strategy
 - Technology Development Strategy
 - System Engineering Plan.



Project Data Group Model Diagram



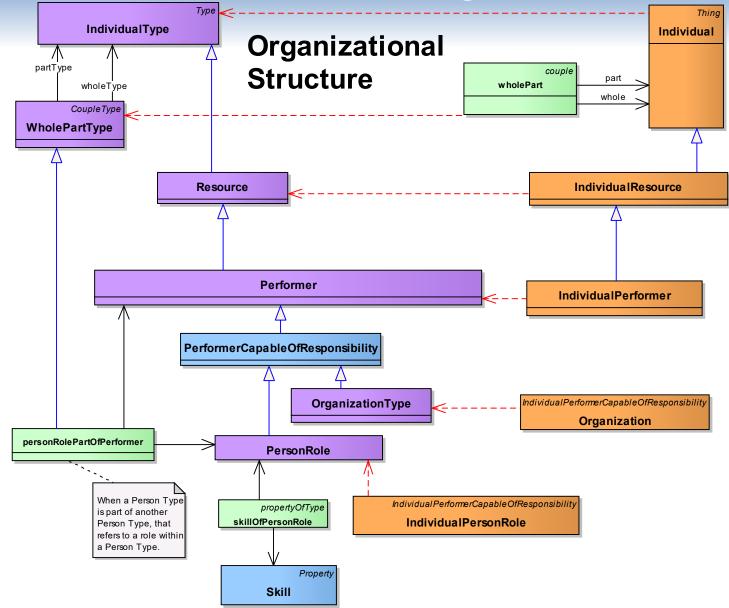


Project Data Group Notes

- Like all concepts in the DM2, projects have whole-part, temporal whole-part, and super-subtype relationships so that major projects can have minor projects within them, projects can have time phases, and projects can be categorized.
- Because a project involves execution of activities, there is a flow of resources into the project's activities and a flow of products out of them, as described by the Resource Flows data group. So this model can describe a project that results in systems, services, persons in roles (e.g., by training), organizations (e.g., by organizational development), materiel, and locations (e.g., facilities, installations).
- Many kinds of measures may be associated with a project: measures of needs, of satisfaction, of performance, of interoperability, and of cost.
- Measures and rules can be assigned at all levels of the project decomposition.
 - Top-level measures and rules (conditions and constraints) could be assigned to the vision, goals, and objectives.
 - Lower-level measures and rules can then be derived and assigned to compliance criteria and to verification criteria. When part of a legal contract, policy, directive, formal agreement, or contractual instrument, rules state requirements for a project.



Organizational Structures Data Group Model Diagram



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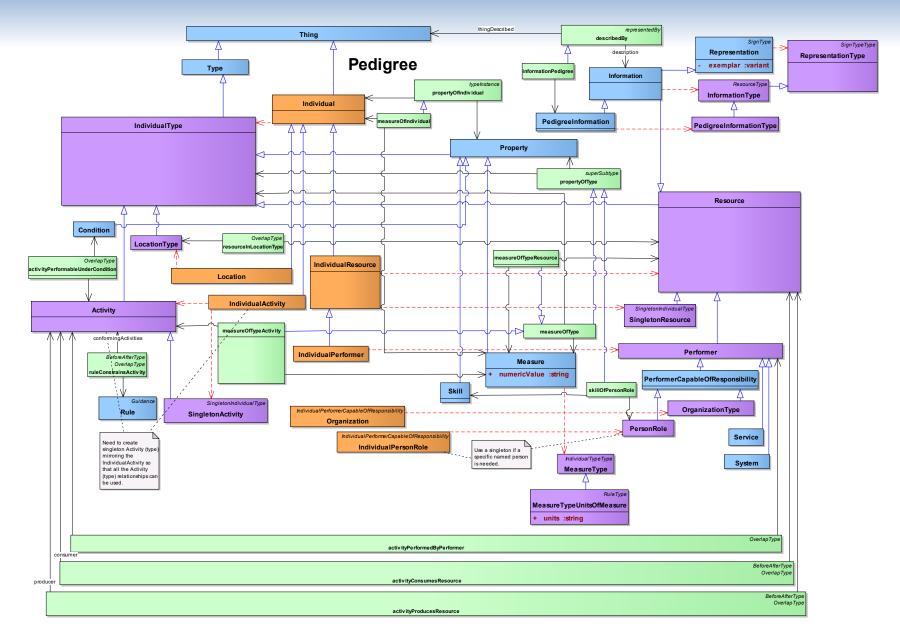


Pedigree Data Group

- The Pedigrees data group represents the workflow for a resource. It describes the activities used to produce a resource, in particular, a resource that is information about an architectural description or architectural data. Architectural descriptions are types of information: information describes some thing and architectural descriptions describe architectures. The production of architectural description information is particularly important for architectural descriptions. All aspects of the production workflow are describable with the Pedigrees data group, including:
 - resources consumed to produce a resource;
 - performers who act to produce a resource;
 - rules that constrain a producing activity;
 - measures applied to a producing activity and to resources consumed and produced; and
 where a producing activity occurred.
- Architectural descriptions such as activity models are example of architectural descriptions that reified at many level of detail. In a typical development project, the architectural descriptions (contained in plans, specifications and/or "model based" Computer Aided Design Tools (CAD)) provide increasing levels of detail as the project progresses through the normal DoD Milestone process.



Pedigree Data Group Model Diagram





The Views and the meta-model (DM2)

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Logical Organization of Architectural Descriptions ≠ the DoDAF List

- The DoDAF view nomenclature was NOT intended to imply development order or organization, e.g., there are cases where:
 - a number was assigned because others were already taken, e.g.,
 - SV-4
 - SV-7
 - the same information is just presented differently, e.g., SV-3 is just a summary of SV-1 (assigned before DoDAF 2's separation of presentation from data)
 - the information is traceability information, not actual architectural description, e.g., SV-5, CV-7
 - has been superseded by PV's, e.g., SV/SvcV-8&9





Possible Logical Organizations

Weapons System

- Operational Capabilities
 - High-Level Operational Concept (OV-1)
 - Capabilities (CV-1/6)
 - Capability Hierarchy (CV-2)
- Operational Analysis
 - Organizational Relationships (OV-4/6a)
 - Activity Hierarchy (OV-5a/6a)
 - Organizational and Task Resource Flows, Sequencing, and States (OV-2/3/5/6a/6b/6c)
 - Resource Description and Structure (DIV-1/xxx, OV-6a/StdV)
- Functional Architecture
 - Functionality Description (SV-4a)
 - Functional Performance (SV-7)
 - Functional Resource Flows, Sequencing, and States (SV-4/6/10abc)
 - Resource Description and Structure (DIV-2/xxx, SV-10a/StdV)
- System/Service Architecture
 - Functional Allocation (SV/SvcV-1/4)
 - System/Service Composition (SV/SvcV-1)
 - System/Service Performance (SVSvcV-7)
 - System/Service Interfaces (SV/SvcV-1/2/3)
 - System/Service Sequencing and States (SV/SvcV-10abc)
 - System Standards (SV/SvcV-10a/StdV)
 - Resource Description and Structure (DIV-3/xxx)
- Project and Deployment Plans
 - Executive Summary of Architecture Project (AV-1)
 - Project Timelines and Dependencies (PV-2)
 - Organizational Deployment of Capabilities (CV-5)
 - Capability Schedules (CV-3)
 - Capability Dependencies (CV-4)

FEA Common Approach

- Strategic
 - OV-1, CV's
- Business Services
 - OV's, SvcV-1
- Data and Information
 - DIV-1/2, OV-2/3/5, SV/SvcV-4, StdV's
- Enabling Applications
 - SvcV's, functional / logical SV's
- Host Infrastructure
 - SV's
- Security
- OV-6a, SV/SvcV-10a, StdV's

Note:

- Everything should have traceability to requirements, not just special case of SV-5 and CV-7
- All Resources should be structurally described, not just Information and Data
- All Resources, Capabilities, and Activities have measures, not just Systems
- Everything has temporal state, phase, etc., not just StdV's



Draft Artifact Working Group Strategic Plan Examples (6 of 11)

PRM	Performance Reference Model	Descriptions	Other Framework Names
S-1	Strategic Plan	A description of the organization's vision, strategic objectives, a prioritization of the desired outcomes from achieving those objectives, the measurements that will demonstrate achievement, and the resources to be used to achieve them	DoDAF CV-1, 2, 3, 5, 6 (Capability Effects, Hierarchy, Schedules, Deployments, and Activities)
S-2	Concept Overview Diagram	The high-level graphical/textual description of the operational concept.	DoDAF OV-1 (Operational Concept)
S-3	Capability Effects	Supports the Strategic Plan by defining effects caused by activities conducted for capabilities and measures for these effects	DoDAF CV-1 (Capability Effects)
S-4	Capability Deployments and Dependencies	Supports the Strategic Plan by defining schedules for the deployment of capabilities in terms of timelines, organizations, and locations and dependencies among effects caused by capabilities	DoDAF CV-3, 4, 5 (Capability Schedules, Dependencies & Deployments)
S-5	Capability Hierarchies	Presents one or more hierarchies of capabilities and the types of hierarchical relationships between these capabilities	DoDAF CV-2 (Capability Hierarchies)
S-6	Organization Chart	Presents the composition and relationships among organizational performers	DoDAF OV-4 (Organizational Relationships)



Draft Artifact Working Group Business Services Examples (8 of 11)

BRM	Business Reference Model	Descriptions	Other Framework Names
В-1	Business Service Catalog	Presents the business services, taken from the BRM, that are provided within the scope of the architecture and may also indicate business services that are consumed or used internally within the architecture	DoDAF SvcV-1 (Service Composition)
В-2	Business Service Capabilities	A mapping between the business services and the capabilities that these services support	DoDAF CV-7 (Capabilities Services)
В-3	Business Case / Alternatives Analysis	A summary of the planning, budgeting, acquisition, and management of federal capital assets sufficient to determine if investment funding should be recommended or continued	OMB Exhibit 300
B-4	Business Value Chain	Describes the information or resource flows between organizational performers	DoDAF OV-2 (Organizations and Resources)
В-5	Business Process Model	activities and activities performed by organizational	DoDAF OV-5a&b (Operational Activities), Operational Activity Diagram, Business Process Diagram
В-6	Business Process Services		DoDAF SvcV-5 (Service Operational Activities Support)
В-7	Business Process Sequences	Supports the CONOPS by presenting sequences of activities performed by organizational performers	OV-6c (Operational Activity Sequences)
В-8	Concept of Operations (CONOPS)	Organizes Business Processes Sequences into scenarios	DoDAF OV-6c (Operational Activity Sequences)



Draft Artifact Working Group Applications Examples

ARM	Applications Reference Model	Descriptions	Other Framework Names
A-1	Application Inventory	A registry of applications and services, the system functions or service activities they perform, and, optionally, prioritized or ranked.	
A-2	Application Service Matrix	Interface relationships between services and applications	DoDAF SvcV-3a&b (Service Interfaces to Services and Systems)
A-3	Application Performance Matrix	The measures (metrics) of applications	DoDAF SV/SvcV-7 (System and Services Measures)
A-4	Application Interface Diagram	The identification of application resource flows and their composition	DoDAF SV-1 (System Composition and Interfaces)
A-5	Application Interface Matrix	The interface relationships among systems	DoDAF SV-3 (System - System Interfaces)
A-6	Application Data Exchange Matrix	The details of resource flows among systems; the activities performed; the resources exchanged; and the attributes (rules and measures) associated with these exchanges	DoDAF SV/SvcV-6 (System and Service Resource Flows)
A-7	Application Communication Diagram	The means by which resource flows between applications occur	DoDAF SV/SvcV-2 (Systems and Services Interface Means)
A-8	Event Sequence Diagram	A sequence of triggering events associated with resource flows and systems	DoDAF SV/SvcV-10c (System and Service Activity Sequences)
A-9	State-Transition Diagram	The states systems transition to in response to events	DoDAF SV/SvcV-10b (System and Service State Transitions)
A-10	Software License Inventory	A list of Commercial-off-the-Shelf (COTS) assets with details about each (installation date, original cost, condition and such).	
A-11	System/Application Evolution Diagram	The planned incremental steps toward migrating a suite of systems and/or applications to a more efficient suite, or toward evolving a current system or application to a future implementation	DoDAF SV/SvcV-8 (System and Service Evolution)



Draft Artifact Working Group Infrastructure Examples

IRM	Infrastructure Reference Model	Descriptions	Other Framework Names
I-1	Asset Inventory	A list of assets with details about each (installation date, original cost, condition and such)	Asset register
I-2	Network Diagram	Describes the means by which resource flows between systems occur	DoDAF SV/SvcV-2 (Systems and Services Interface Means)
I-3	Enterprise Service Bus Diagram	TBD	
1-4	Hosting Concept of Operations	Presents the high level functional architecture, organization, roles, responsibilities, processes, metrics and strategic plan for hosting and use of hosting services	
1-5	Technical Standards Profile	Collects the various systems standards rules that implement and sometimes constrain the choices that can be made in the design and implementation of an architecture	DoDAF StdV-1 (Standards Profile)
1-6	Technology Forecast	The emerging technologies, software/hardware products, and skills that are expected to be available in a given set of time frames and that will affect future infrastructure development	DoDAF SV/SvcV-9 (System and Service Technology and Skills)



Walkthrough by a logical organization: Operational Capabilities Operational Analysis Functional Architecture System/Service Architecture



Operational Capability

- Definitions:
 - "The ability to achieve a desired effect under specified standards and conditions through combinations of means and ways to perform a set of tasks."*

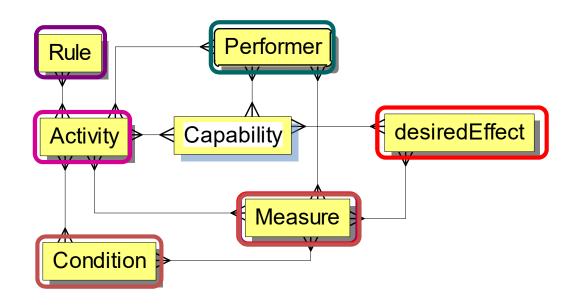
• Six components:

- 1. desired effects,
- 2. measures associated with the effects,
- 3. tasks to be performed,
- 4. standards of performance (metrics) for the tasks,
- 5. conditions under which the tasks must be performed, and
- 6. measures associated with the conditions.
- These are modeled in the DoDAF capability model as shown in the next slide



Capability Data Group and the Capability Views

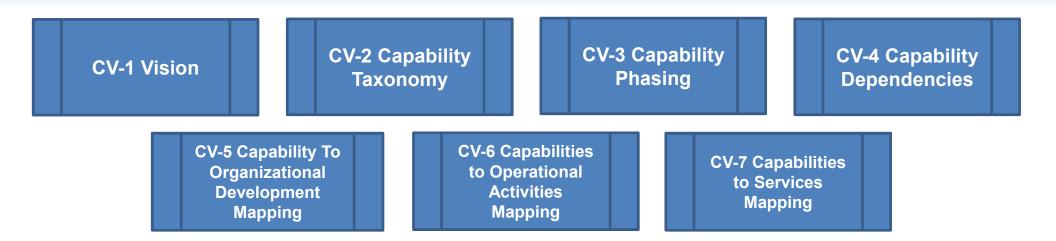
• "The ability to achieve a desired effect under specified standards and conditions through combinations of means and ways to perform a set of tasks."*

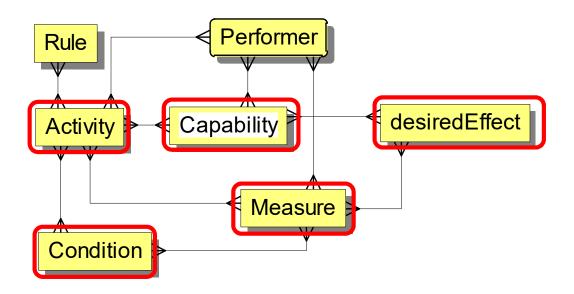


JCA's, UJTL/Service tactical Tasks with Measure Types and Conditions can be applicable



Core Components of Capability that are in every CV

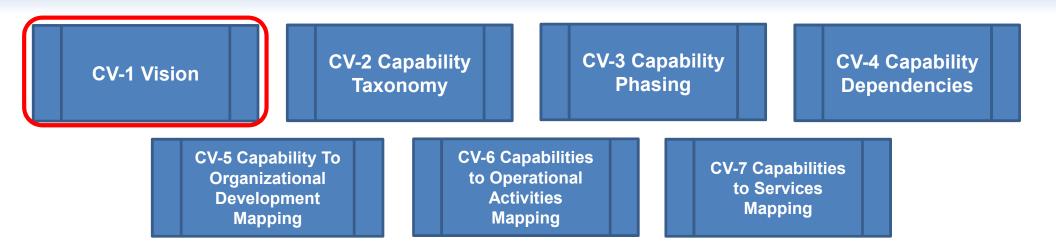


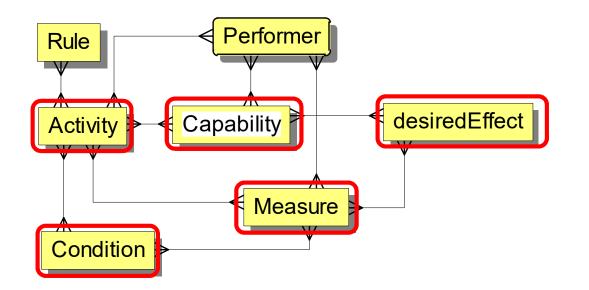






CV-1 Vision

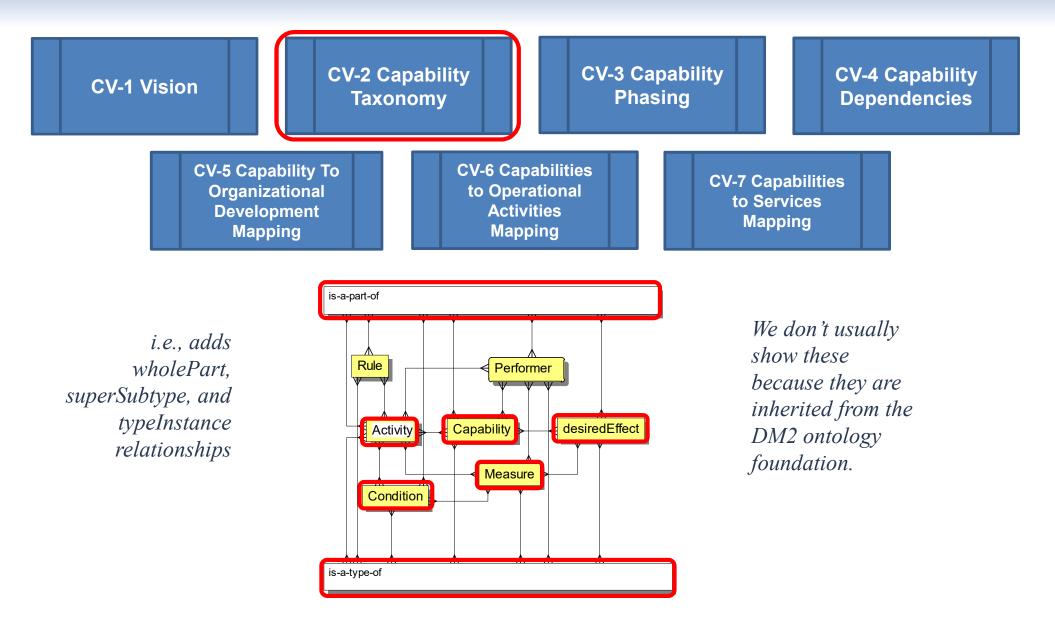




Narratives and graphics are probably present too, but these are minimal elements to talk about "capability" architecturally.



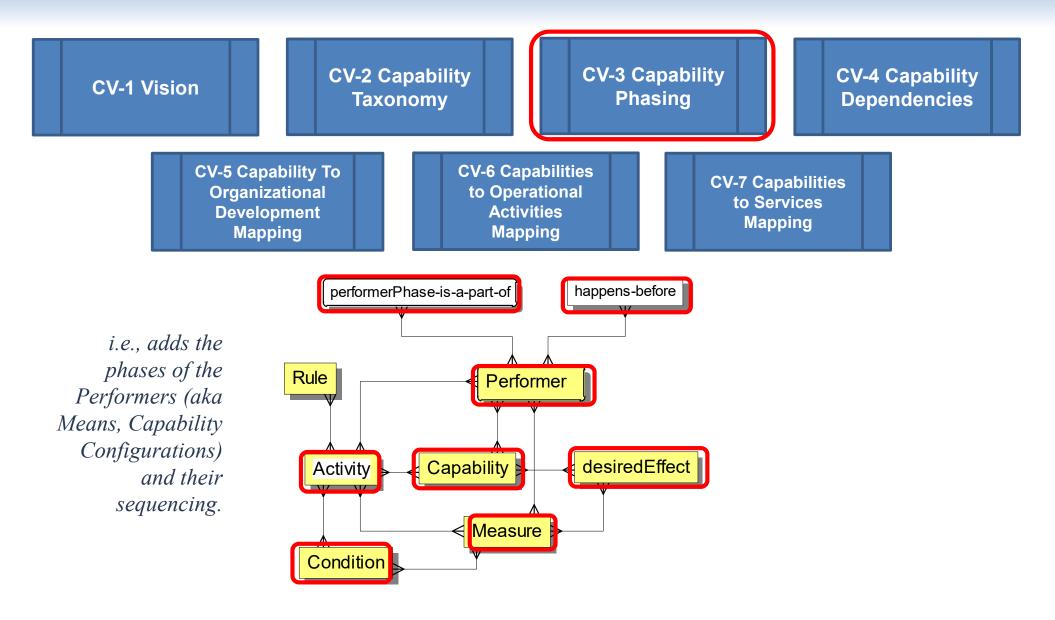
CV-2 Capability Taxonomy



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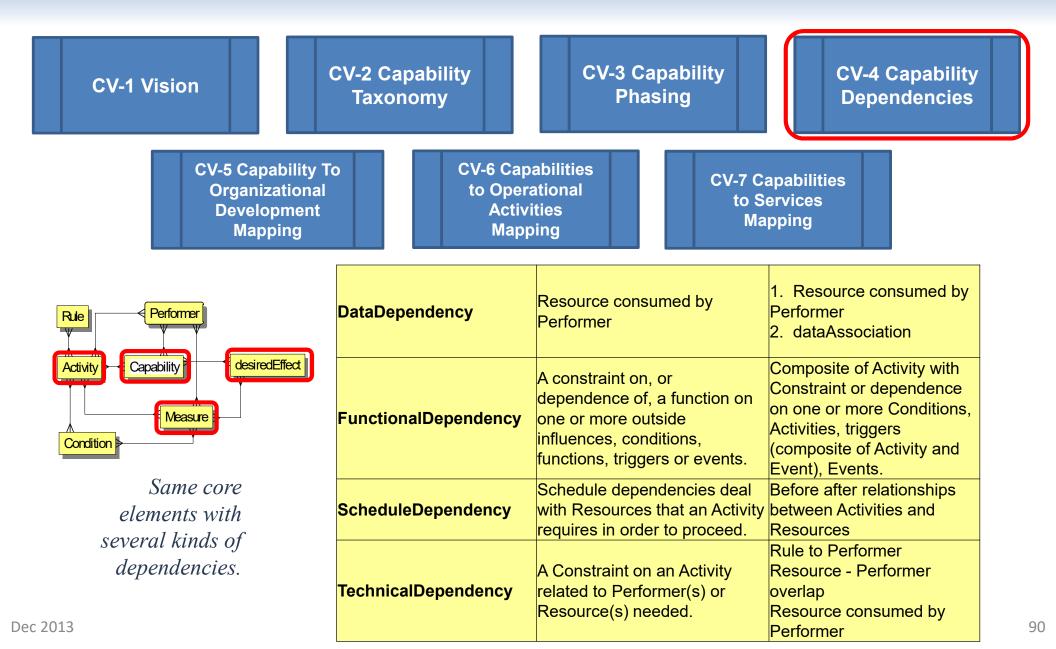


CV-3 Capability Phasing





CV-4 Capability Dependencies



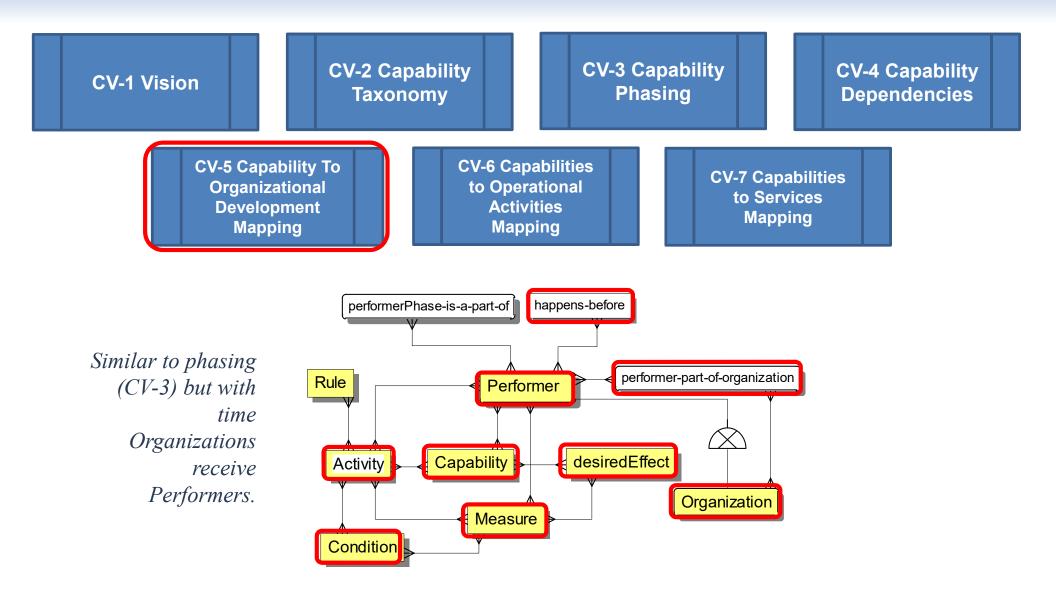


Dependencies in DoDAF

DataDependency	Resource consumed by Performer	 Resource consumed by Performer dataAssociation
FunctionalDependency	A constraint on, or dependence of, a function on one or more outside influences, conditions, functions, triggers or events.	Composite of Activity with Constraint or dependence on one or more Conditions, Activities, triggers (composite of Activity and Event), Events.
ScheduleDependency	Schedule dependencies deal with Resources that an Activity requires in order to proceed.	Before after relationships between Activities and Resources
TechnicalDependency	A Constraint on an Activity related to Performer(s) or Resource(s) needed.	Rule to Performer Resource - Performer overlap Resource consumed by Performer

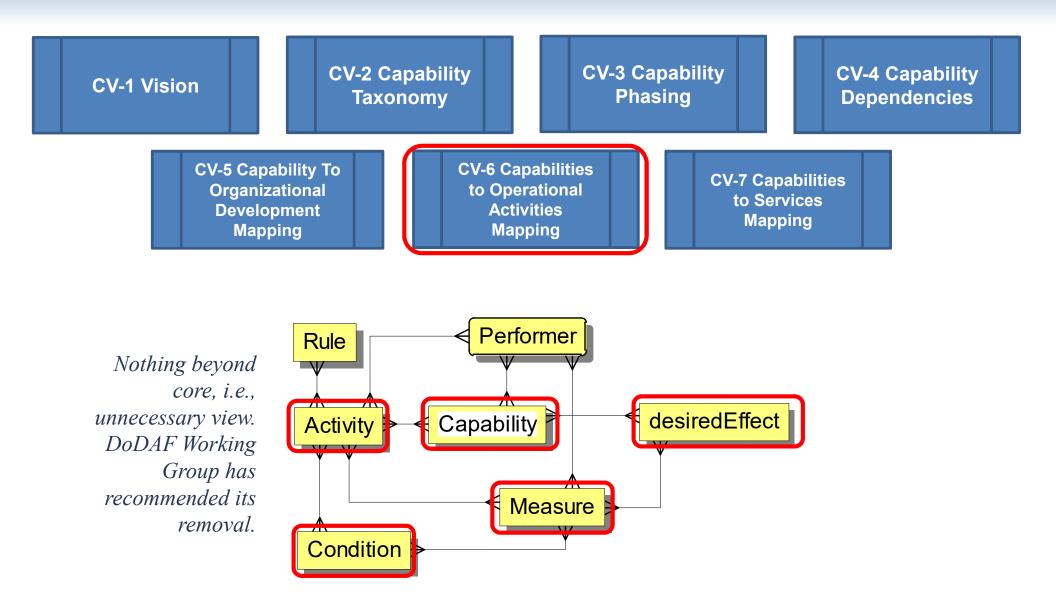


CV-5 Cap to Org Development



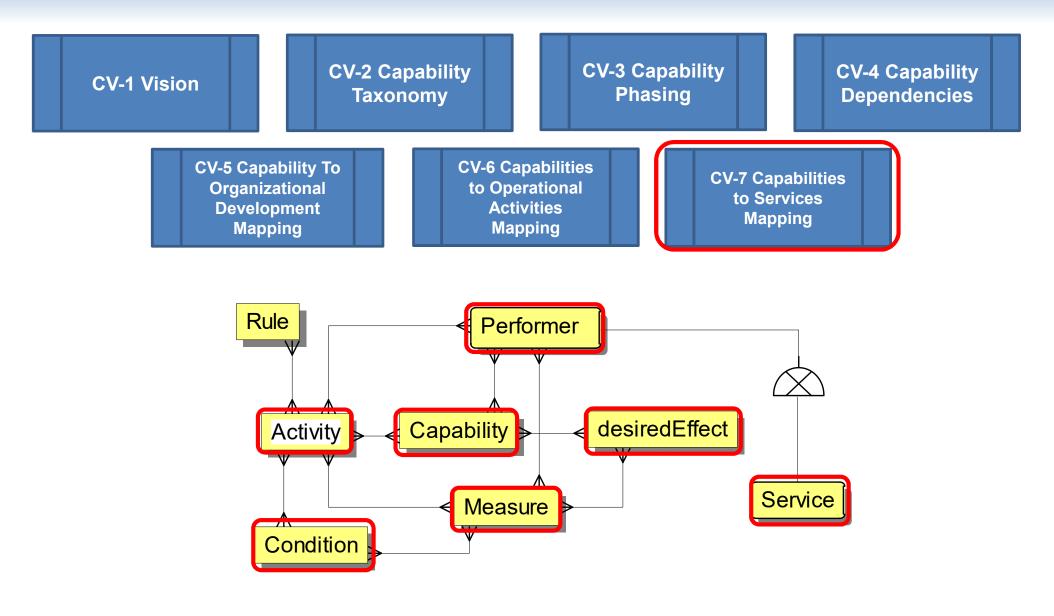


CV-6 Capability/Activities





CV-7 Capability/Services





Operational Analysis



- Sometimes called:
 - Requirements analysis
 - Business process modeling
- Two basic view types (see following slides)
 - Resource and/or temporal flow
 - Structure and/or same-type relationships

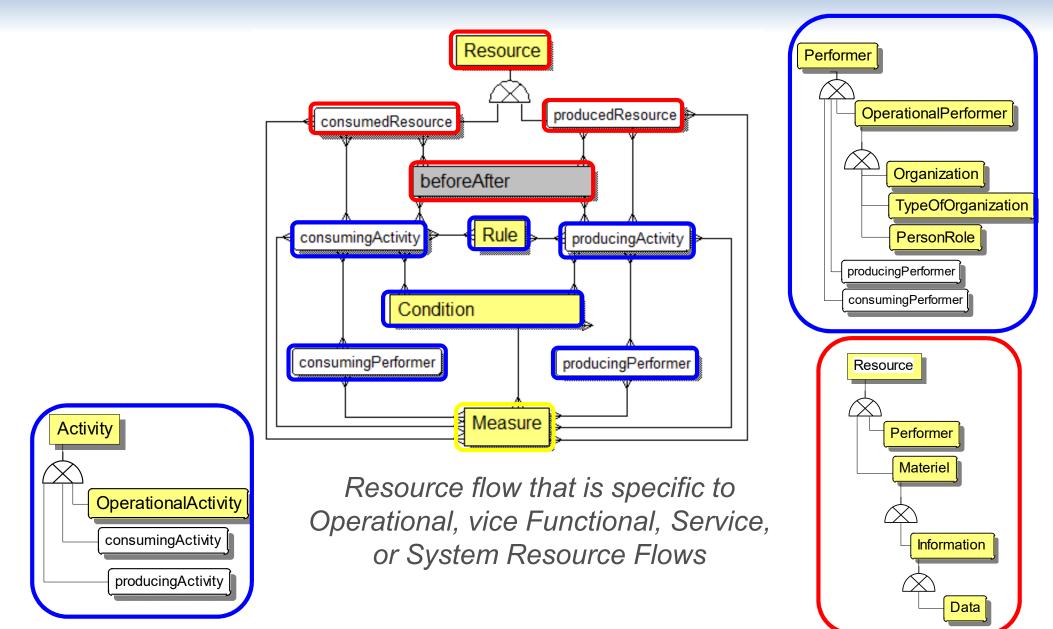


Operational Resource and/or Temporal Flow





Operational Resource and/or Temporal Flow



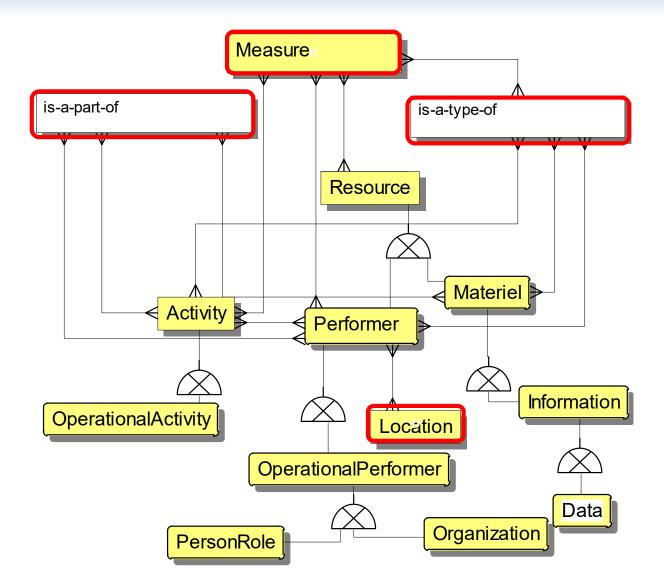


Operational Structures and Relationships



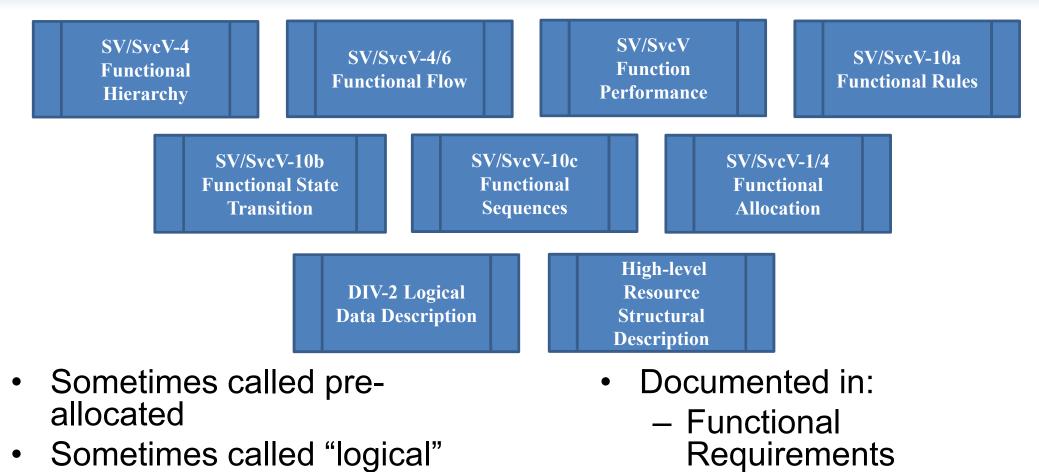


Operational Structures and Relationships





Functional Architecture



 Joint Common System Functions List (JCSFL) can be used

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Document

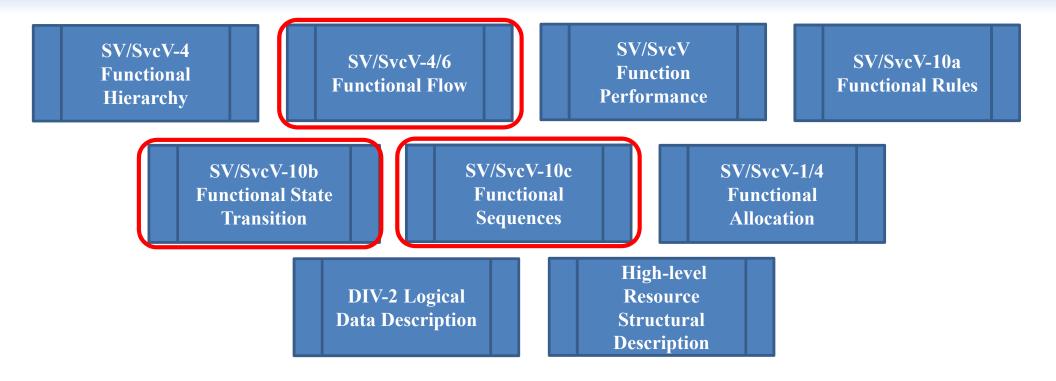
(sometimes)

Functional Specification

A-Specification or SSS

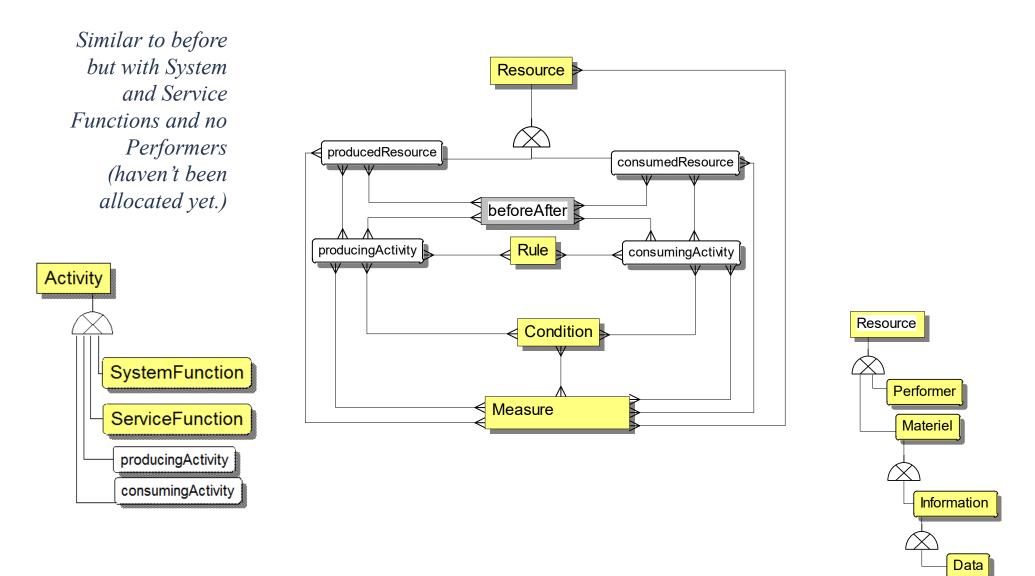


Resource Flow and/or Temporal Sequence



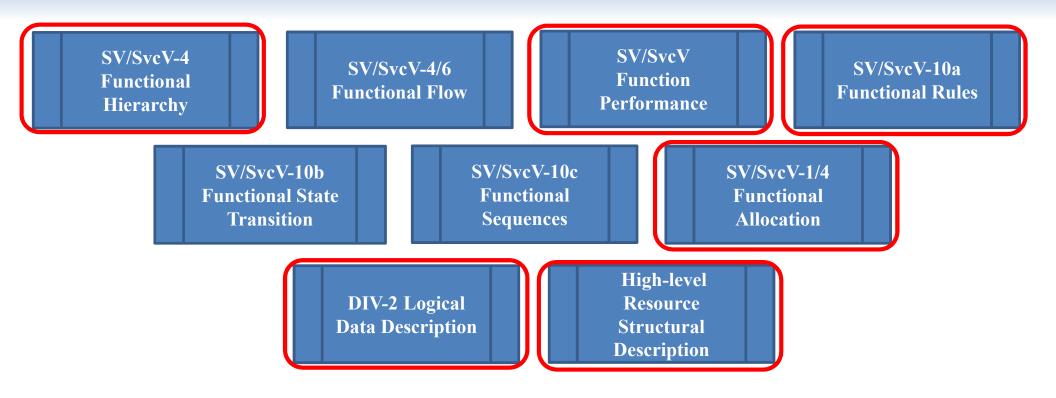


Resource Flow and/or Temporal Sequence



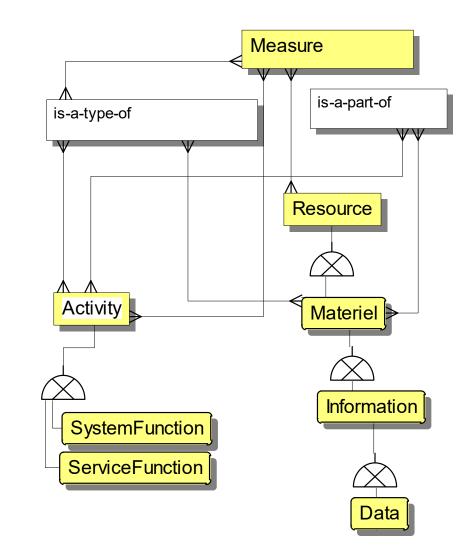


Structure and Same Type Relationships





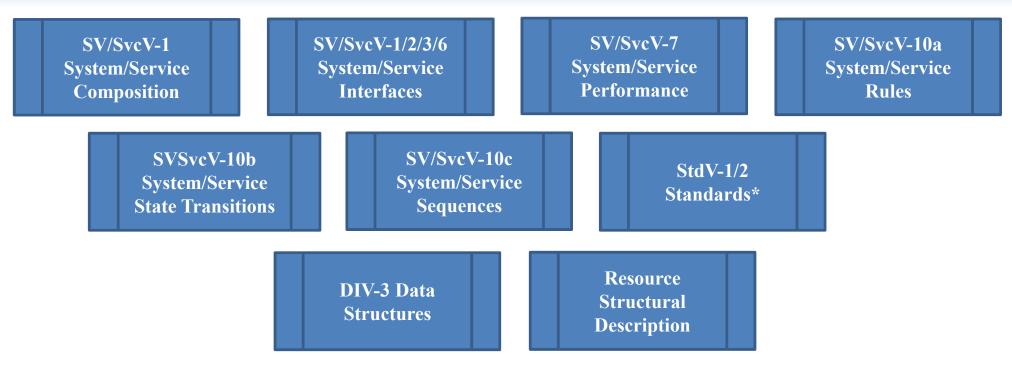
Structure and Same Type Relationships



No Performers or Locations in Functional Architecture. (Allocation hasn't occurred yet.)



System and Service Architectures



- Documented in:
 - A/B/C Specification
 - SSS/SSDD/SRS/SDS
 - Technical Requirements Document
 - System Requirements Document
 - System Design Specification

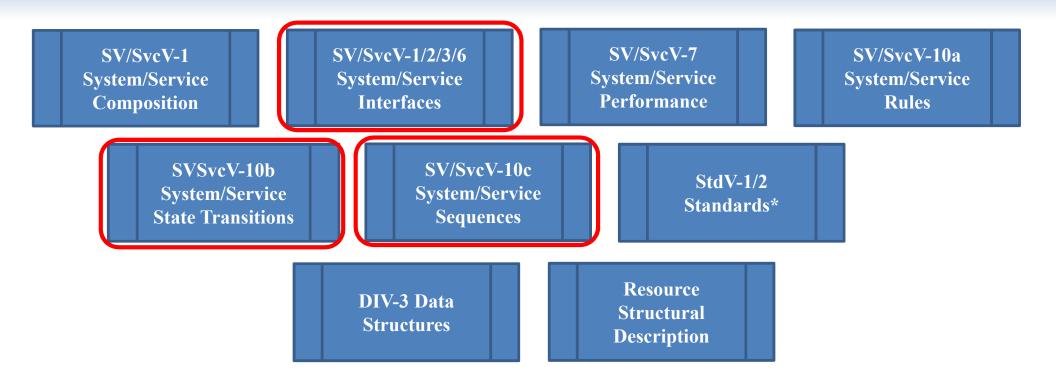
- Interface Requirements Specification
- Interface Design Description
- Interface Control Document
- Human Systems Interface Specifications*

* In DoDAF 2, operators are part of the system or service

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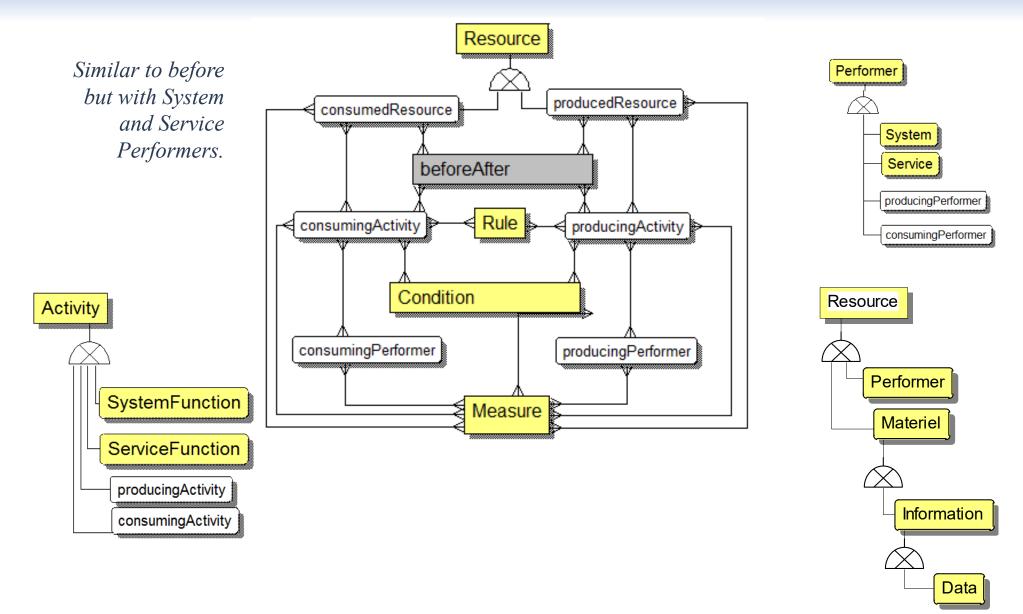


Resource Flow and/or Temporal Sequence



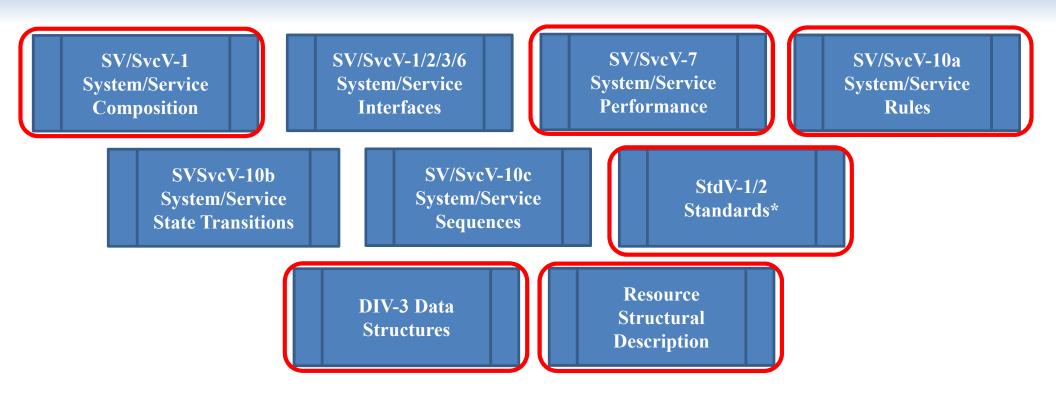


Resource Flow and/or Temporal Sequence



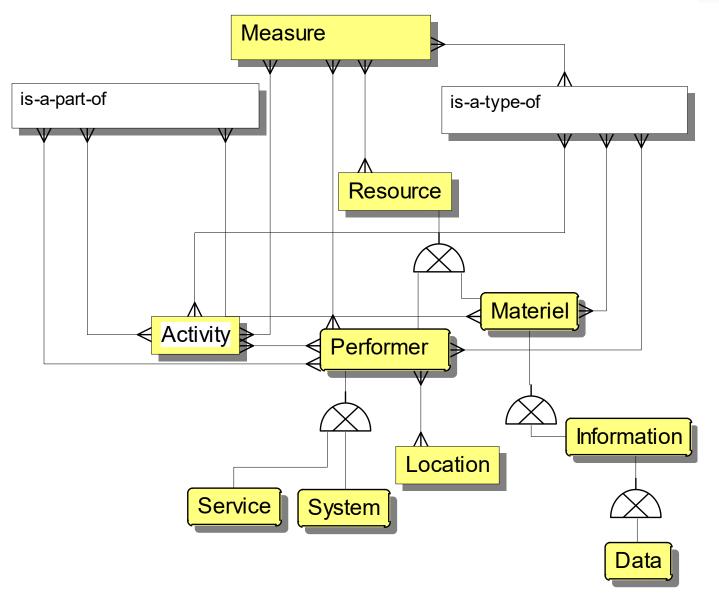


Structure and Same Type Relationships



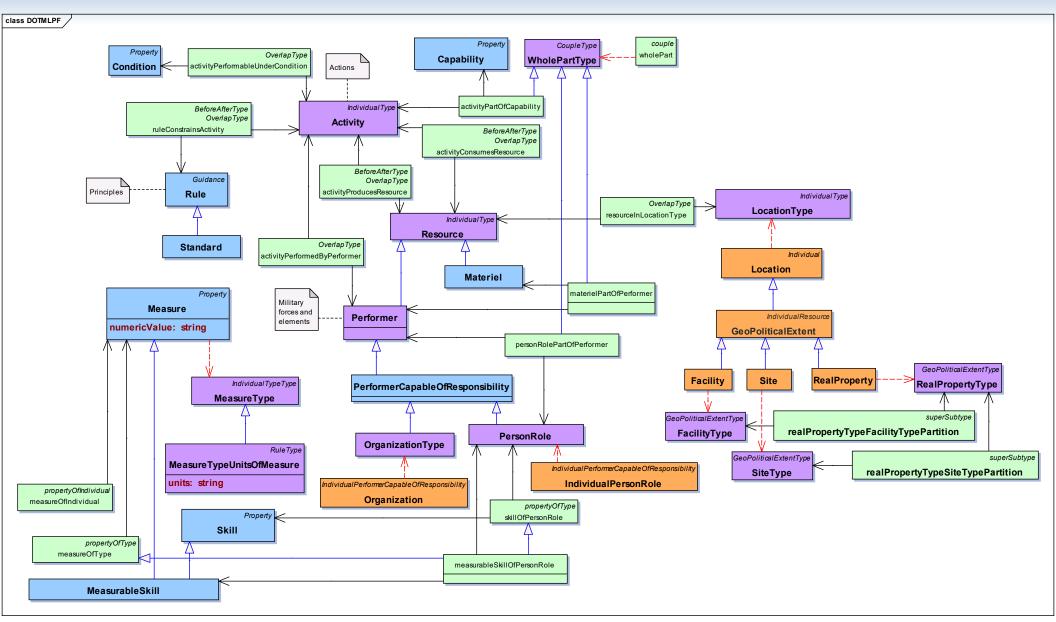


Structure and Same Type Relationships

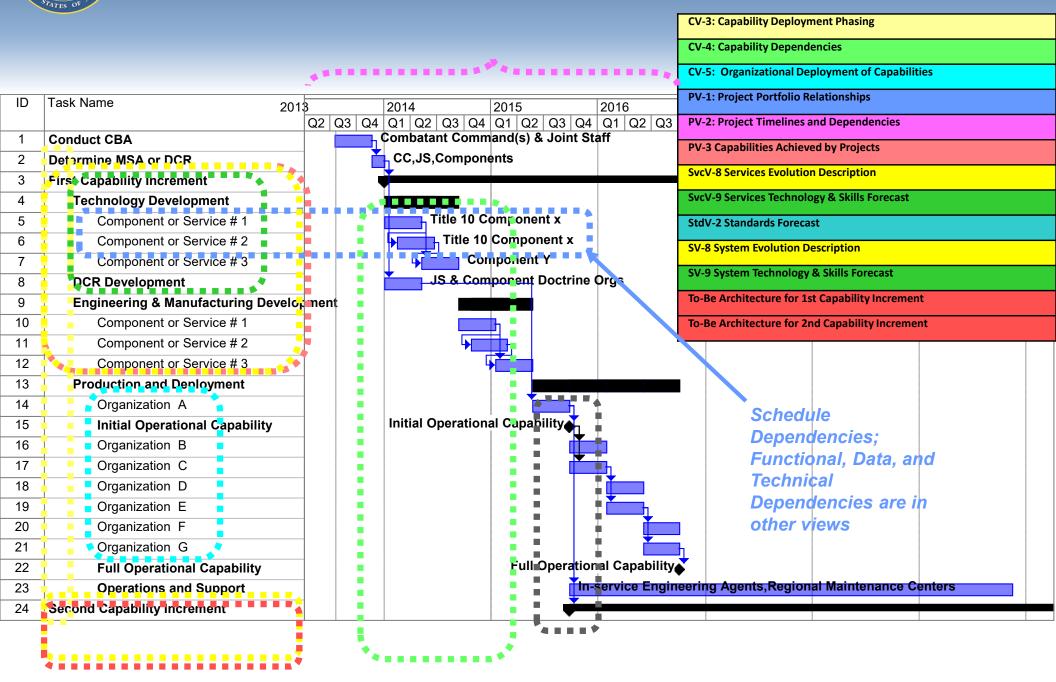




DOTMLPF



Schedule Views

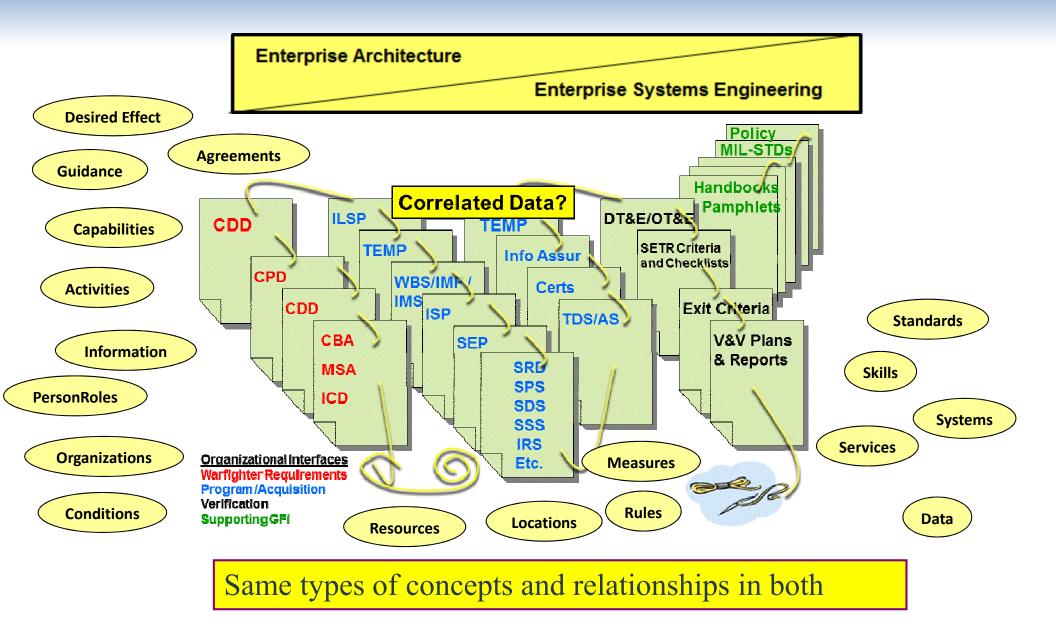




DoDAF and Systems Engineering



Architecture and Systems Engineering: No sharp line between





DoDAF SV's were derived from SE documents

		DoDAF Models																																										
System Specification Requirement Type	0V-2	0V-3	0V-4	OV-5a	OV-5b	OV-6a	OV-6b	OV-6c	SV-1	2-70	0-70	4 NO	SV-5h	SV-6	SV-7	SV-8	SV-9	SV-10a	SV-10b	SV-10c	SvcV-1	SvcV-2	SvcV-3a	SvcV-3b	SvcV-4	SVCV-5	SVCV-0	SVCV-/	SVCV-0	SVCV-10a	SvcV-10h	SvcV-100	StdV-100	StdV-2		- ^ / J	2-20	2 2 2	CV-5	<u>CV-6</u>	CV-7	DIV-1	DIV-2	DIV-3
Operating Environment						Х												Х												Х						Τ	Ι							
Operational Capabilities	X	Х	Х	?																															>	()	κ							
System Performance Metrics															X					Х)	X				X	(
System Functional Requirements									X	x)	x)	ĸ						Х	Χ	Х	Х	Х			Х					Х	X	()	(
System Interface Requirements									X	x)	x)	ĸ		Х	K						X	Х		Х)	K)	(Τ	Τ							
Support (Non-Functional)						v										v	v													,					,	Τ								
Requirements						Х									^	X	×										'	× /	x)				'	()	•									
Verification and Test					R	R	R	R				2	x x	(Х												X	$\langle \rangle$	(
Traceability				R							1	R	x x	(Χ		2	x														Х	X	K		
Key: X – model created or updated R – model is referenced (e.g., for tracea	abili	ity)																																										

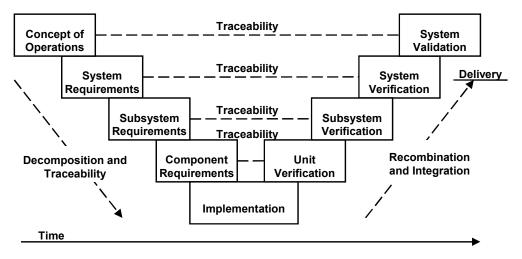


Some Life-Cycle Models

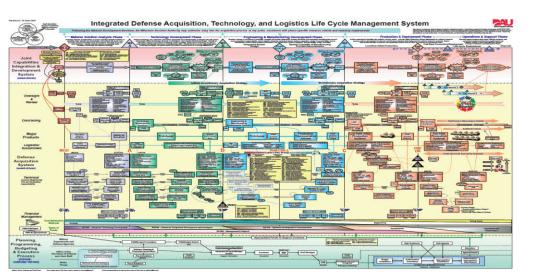


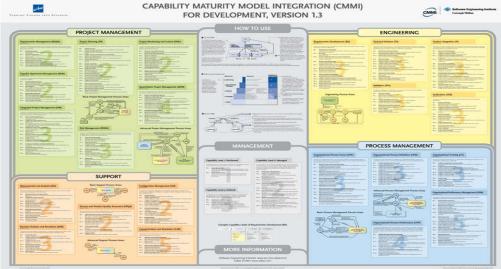
The Zachman Framework for Enterprise Architecture

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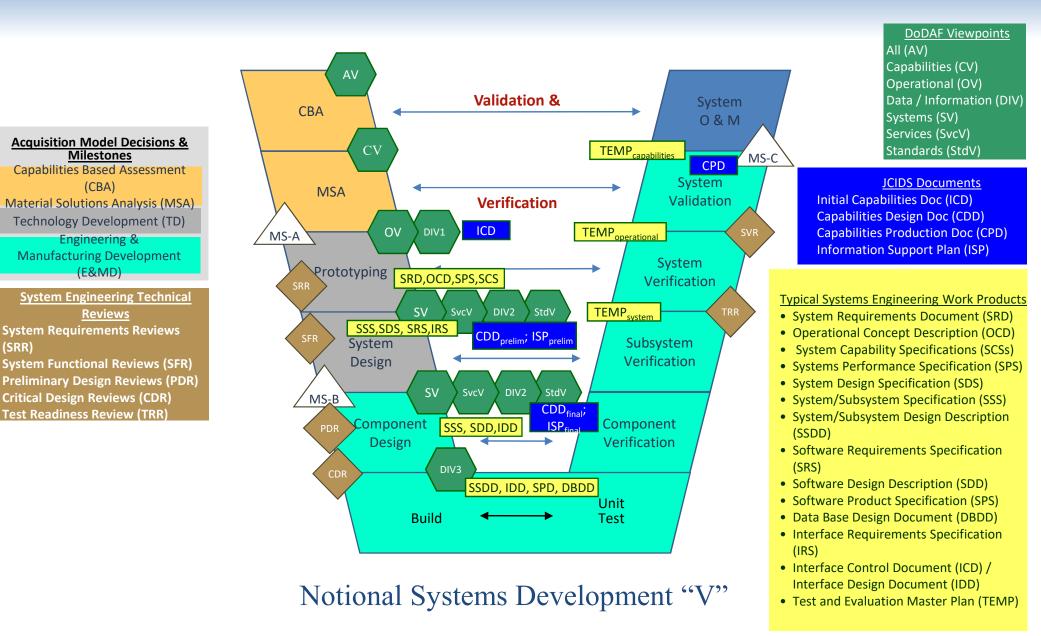
When you look up it's requirements When you look down it's design







Architecture, SE documents, and the SE "V"



(SRR)



Notional Systems Engineering Documents with embedded DoDAF artifacts

- System Specification (SSS, SDS, SDD, etc.)
 - Functional Description SV-4
 - Performance Specification SV-7
 - Interfaces SV-1, high-level SV-2 and 6
 - Standards to Comply StdVs mapped to SV's
 - Components SV-1
- Interface Specification (IRS, ICD, etc.) SV-2 and 6, possibly linked to DIV-2 and 3



DoDAF and Systems Engineering: Refinements Levels and Traceability

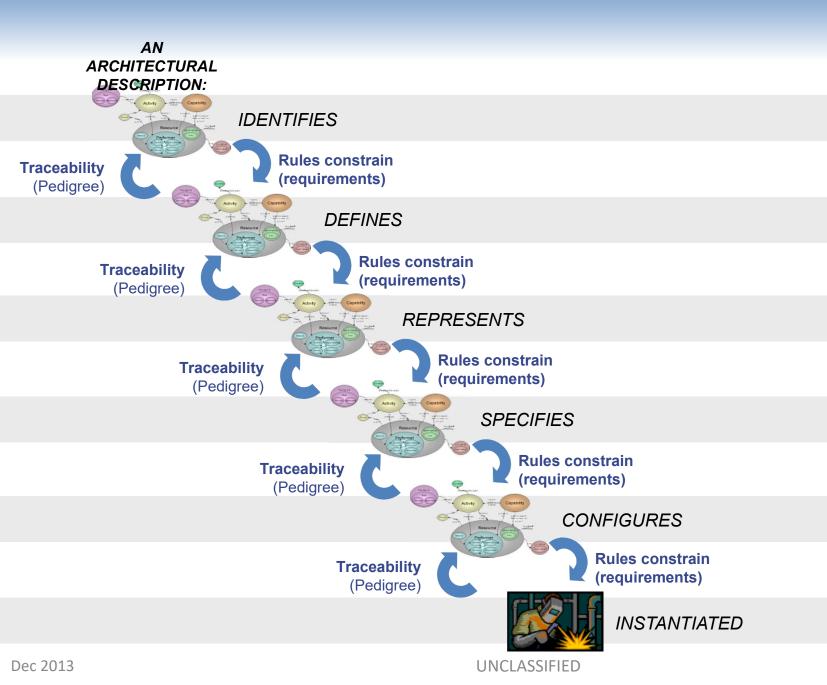


Reification and Traceability

- Reification
 - Definition "Make (something abstract) more concrete or real."
 - Sometimes called "refinement", "more detailed", ...
 - Example: JIE ICD → EA → RAs → IDT SAs → Component solutions
- Traceability
 - Often applied in conjunction with a "spec tree"
 - Generally more rigorous than "alignment"
 - Tracing justifies subordinate artifacts and, conversely, indicates ordinate requirements are being satisfied
- Both accomplished in DoDAF via DM2 Pedigree model
 - But specific DoDAF views do not exist for most traceability requirements



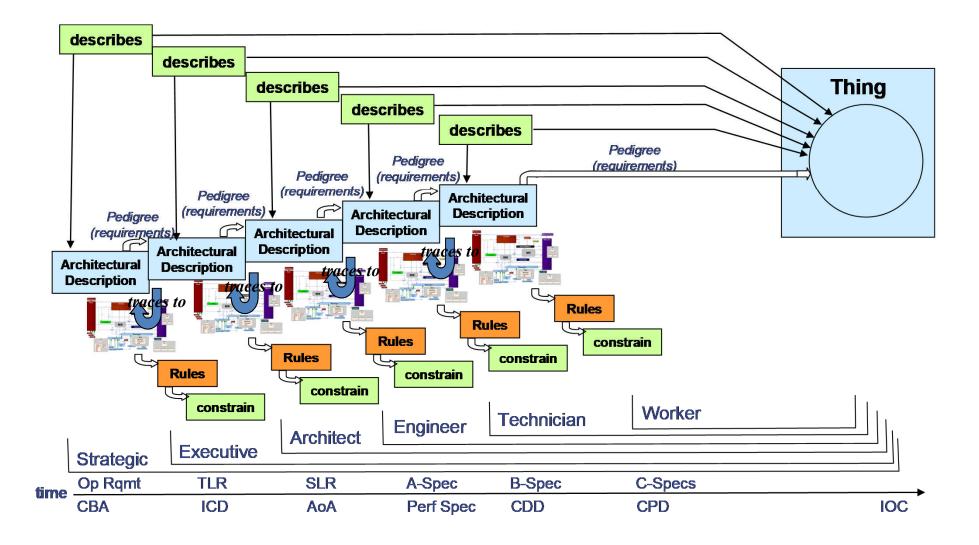
How DoDAF Supports Reification







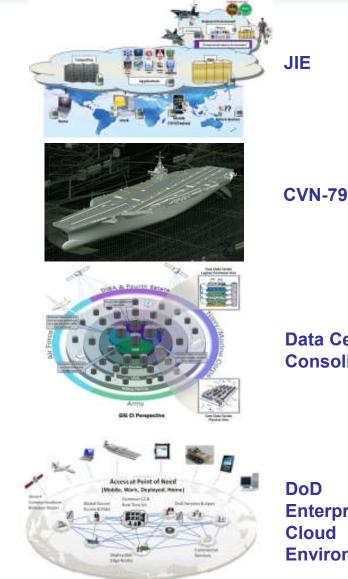
Reification and Traceability





Reification Pattern Applies To:

- Capabilities
- Acquisitions
- Consolidations
- Migrations
- Life-Cycle Sustainment

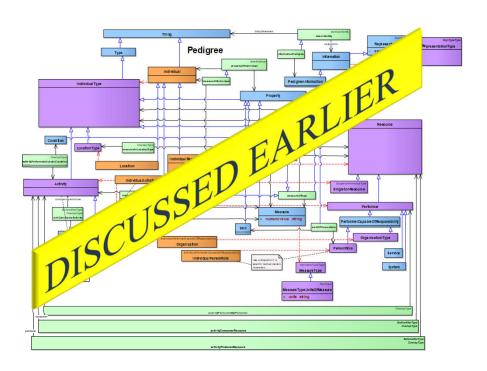


Data Center Consolidation

Enterprise Cloud **Environment**



Reification and traceability are recorded via Pedigree (Provenance)

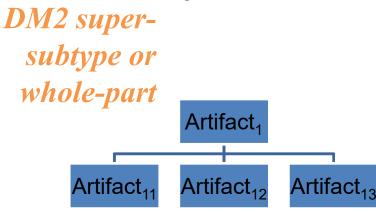


- workflow model,
 e.g., open
 provenance model
 (provenance =
 linked together
 pedigrees)
- = activity model
 (OV-5 + 6c)
- "link while you think"

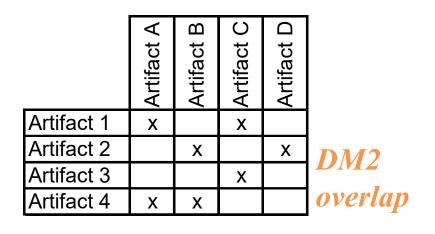


Two ways to reify in DoDAF

 By extension (specialization) or decomposition



 By mapping or allocation

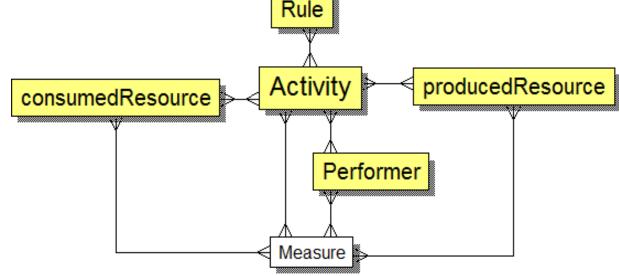


Reification in DoDAF formally is superSubtype, wholePart, or overlap



Reification of Activities

- DoDAF definition of Activity –
 - "Work, not specific to a single organization, weapon system or individual that transforms inputs (Resources) into outputs (Resources) or changes their state."



For example, in an OV-5a, "Activity-1.1 reifies Activity-1", means it reifies Activity-1's structure:

- Activity-1
- consumedResources-A1.i
- producedResources-A1.j
- Rules-A1.k
- Performers-A1.1
- Measures-A1.m

Where "reify" means:

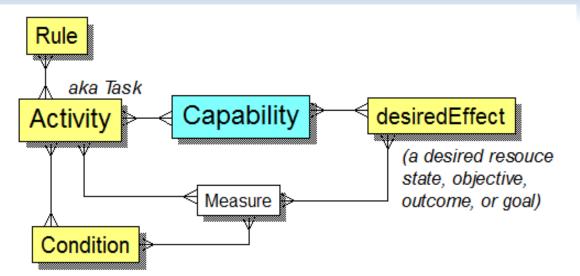
- superSubtype,
- wholePart, or
- overlap

- → Activities are structures
- ⇒ to reify them means to reify the structure



Reification of Capabilities

- DoDAF definition of Capability
 - "The ability to achieve a Desired Effect under specified [performance] standards and conditions through combinations of ways and means [rules, activities, and resources] to perform a set of activities."
- → Capabilities are structures
- ⇒ to reify them means to reify the structure



For example, in a CV-2, "Capability-1.1 reifies Capability-1" means it reifies the Capability-1 structure:

- Capability-1
- desiredEffects-C1.i
- Tasks-C1.j
- Rules-C1.k
- Conditions-C1.1
- Measures-C1.m

Where "reify" means:

- superSubtype,
- wholePart, or
- overlap



Example: Capabilities Reification Traceability Criteria

superSubtype reification: Capability11 reifies
 Capability1 iff:

 $\forall desiredEffect_{i_{1}}^{i} \subset Capability_{i_{1}}, \\ \exists desiredEffect_{i_{1}}^{j} \subset Capability_{i} \ni \\ desiredEffect_{i_{1}}^{i} \subset desiredEffect_{i_{1}}^{j} \land \\ measureOfDesiredEffect_{i_{1}}^{i} \subset measureOfDesiredEffect_{i_{1}}^{j}$

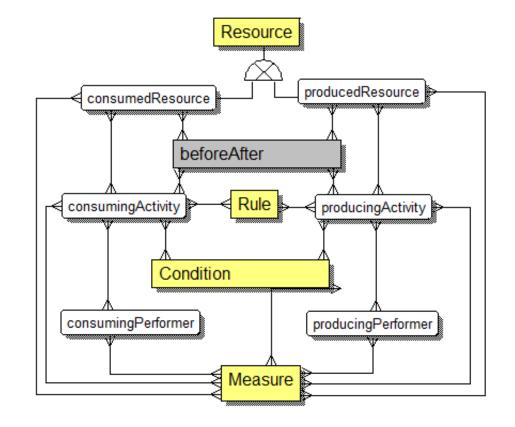
- wholePart reificaiton:
 - Proper wholePart:
 - Improper wholePart:
- typeInstance:
- overlap:

 $\forall Task_{11}^{i} \underset{WPT}{\subset} Capability_{11},$ $\exists Task_{1}^{j} \underset{WPT}{\subset} Capability_{1} \mathfrak{i}$ $Task_{11}^{i} \underset{WPT}{\subset} Task_{1}^{j} \wedge$ $\forall Condition_{11}^{ix} \underset{WPT}{\subset} Task_{11}^{i},$ $\exists Condition_{1}^{jy} \underset{WPT}{\subset} Task_{1}^{j} \mathfrak{i}$ $Gondition_{11}^{ix} \underset{WPT}{\subset} Condition_{1}^{jy}$



Reification of Resource Flow

- DoDAF definition of Resource
 Flow
 - "The behavioral and structural representation of the interactions between activities (which are performed by performers) that is both temporal and results in the flow or exchange of things such as information, data, materiel, and performers..."
- ⇒ in an SV-1, each element of a reified resource flow must be a reification of elements from ordinate resource flows
- Note: more complex reifying across allocation levels (e.g., OV→SV) because of typical many-many allocations
 - Some flows get rolled-up
 - New ones get created





The Reification can be in the form of different types of artifacts

			L titti
e.g., CV-x Data	Performer measure a	Performer measure a	Performer measure a
Capability desiredEffect measure 1	X		X
Capability desiredEffect measure 11	X		X
Capability desiredEffect measure 111	Х		Х
Capability desiredEffect measure 2		Х	Х
Capability desiredEffect measure 21		Х	Х
Capability desiredEffect measure 211		Х	Х

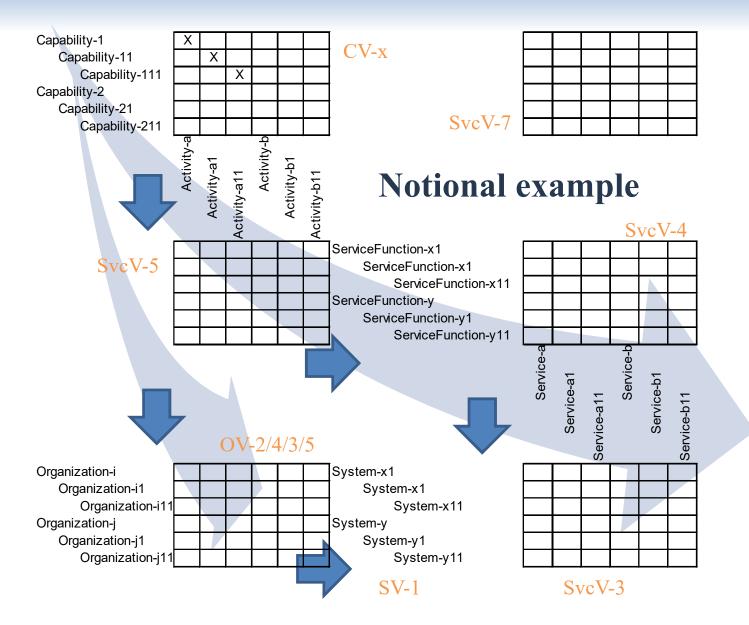
e.g., SV/SvcV-7 Data

The mapping is at the leaf level but some mapping to the "parents" is implied

Analogous to the traditional MOE to MOP relationship



The Reification (and hence traceability) span from requirements to implementation





Views Don't Support as much Traceability as the Meta-Model

- DoDAF-defined traceability views: only CV-7, SV/SvcV-5
- In DM2, there are many more, e.g.,
 - CV-2 MOEs to SV/SvcV-7 MOPs
 - OV Organizational Performers to SvcV Service Performers and SV System Performers
 - OV-6a Rules to SV/SvcV-10a and StdV Rules (Standards are types of Rules)
 - Information (DIV-1/2) to Data (DIV-3)
 - OV Resource Flows to SV/SvcV functional Resource Flows to SV/SvcV Resource Flows
 - OV sequences and state transitions to SV/SvcV sequences and state transitions
 - SV/SvcV functional performance and resource and temporal flows and state transitions to SV/SvcV counterparts



Summary

- DoDAF 2 is responsive to DoD's 6 core processes
- DoDAF terminology and relationships are the Meta Model (DM2)
 - conceptually simple yet highly expressive due to leveraging of IDEAS
 - was designed to allow modeling beyond the legacy views
- DoDAF's model for reification supports many lifecycle models, including SE "V"
- DoDAF artifacts, SE documents, and DM2 data should be complimentary



Questions?